UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): July 24, 2026

HBT FINANCIAL, INC.

(Exact name of registrant as specified in its charter)

Delaware	**001-39085**	**37-1117216**
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification Number)
401 North Hershey Road Bloomington, Illinois		**61704**
(Address of principal executive offices)		(Zip Code)

(309) 662-4444
(Registrant's telephone number, including area code)

N/A
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (*see* General Instruction A.2. below):

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value $0.01 per share	HBT	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02. Results of Operations and Financial Condition.

On July 27, 2026, HBT Financial, Inc. (the "Company") issued a press release announcing its financial results for the second quarter ended and six months ended June 30, 2026 (the "Earnings Release"). A copy of the Earnings Release is furnished as Exhibit 99.1 to this Current Report on Form 8-K (this "Report") and is incorporated herein by reference.

The information contained in Item 2.02, including Exhibit 99.1 furnished herewith, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities under that section, nor shall it be deemed incorporated by reference into any registration statement or other document pursuant to the Securities Act of 1933, as amended (the "Securities Act"), or into any filing or other document pursuant to the Exchange Act, except to the extent required by applicable law or regulation.

Item 7.01. Regulation FD Disclosure.

The Company has prepared a presentation of its results for the second quarter ended and six months ended June 30, 2026 (the "Presentation") to be used from time to time during meetings with members of the investment community. A copy of the Presentation is furnished as Exhibit 99.2 to this Report and is incorporated herein by reference. The Presentation will also be made available on the Company's investor relations website at ir.hbtfinancial.com under the Presentations section.

The information contained in Item 7.01, including Exhibit 99.2 furnished herewith, shall not be deemed "filed" for purposes of Section 18 of the Exchange Act, or otherwise subject to the liabilities under that section, nor shall it be deemed incorporated by reference into any registration statement or other document pursuant to the Securities Act, or into any filing or other document pursuant to the Exchange Act, except to the extent required by applicable law or regulation.

Item 8.01 Other Events.

On July 24, 2026, the Board of Directors of the Company declared a quarterly cash dividend of $0.25 per share on the Company's common stock (the "Dividend"). The Dividend is payable on August 18, 2026 to shareholders of record as of August 11, 2026. This represents an increase of $0.02 from the previous quarterly dividend of $0.23 per share.

Item 9.01. Financial Statements and Exhibits.

Exhibit Number	Description of Exhibit
99.1	Earnings Release issued July 27, 2026 for the Second Quarter Ended and Six Months Ended June 30, 2026.
99.2	Presentation of Results for the Second Quarter Ended June 30, 2026.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HBT FINANCIAL, INC.

By: /s/ Peter R. Chapman
Name: Peter R. Chapman
Title: Chief Financial Officer

Date: July 27, 2026

EXHIBIT 99.1

HBT FINANCIAL, INC. ANNOUNCES
SECOND QUARTER 2026 FINANCIAL RESULTS

Quarterly Cash Dividend Increased to $0.25 per Share

Second Quarter Highlights

- **Net income of $27.8 million, or $0.76 per diluted share; return on average assets (“ROAA”) of 1.66%; return on average stockholders' equity (“ROAE”) of 14.73%; and return on average tangible common equity (“ROATCE”)(1) of 17.69%**
- **Adjusted net income(1) of $28.5 million, or $0.78 per diluted share; adjusted ROAA(1) of 1.70%; adjusted ROAE(1) of 15.09%; and adjusted ROATCE(1) of 18.13%**
- **Asset quality remained strong with nonperforming assets to total assets of 0.15% and net recoveries to average loans of 0.01%, on an annualized basis**
- **Net interest margin increased 12 basis points to 4.32% and net interest margin (tax-equivalent basis)(1) increased 13 basis points to 4.38%**

Bloomington, IL, July 27, 2026 – HBT Financial, Inc. (NASDAQ: HBT) (the “Company”, “HBT Financial” or “HBT”), the holding company for Heartland Bank and Trust Company, today reported net income of $27.8 million, or $0.76 diluted earnings per share, for the second quarter of 2026. This compares to net income of $11.2 million, or $0.34 diluted earnings per share, for the first quarter of 2026, and net income of $19.2 million, or $0.61 diluted earnings per share, for the second quarter of 2025.

J. Lance Carter, President and Chief Executive Officer of HBT Financial, said, “Our first full quarter after the closing of our acquisition of CNB Bank Shares, Inc. (“CNB”) and its wholly owned subsidiary, CNB Bank & Trust, N.A. (“CNB Bank”) delivered strong results. For the second quarter, we reported adjusted net income(1) of $28.5 million, or $0.78 per diluted share, adjusted ROAA(1) of 1.70% and adjusted ROATCE(1) of 18.13%. Our net interest margin on a tax equivalent basis(1) increased 13 basis points to 4.38% compared to the first quarter of 2026. While some of that increase was driven by higher than expected loan accretion income, net interest margin also increased as maturing fixed rate loans repriced higher and securities cash flows were reinvested at higher rates, which offset an increase in cost of funds related to the deposit base acquired from CNB Bank. Noninterest income and noninterest expense were both in line with expectations as we are now realizing the full benefit of our acquisition and all material cost savings.

Our tangible book value per share(1) increased 3.5% for the quarter to $17.60 while our balance sheet remains strong with good liquidity, solid capital ratios, and no material credit issues. That gives us confidence that we are prepared for a variety of economic environments. Our capital levels and operational structure support continued organic growth and attractive acquisition opportunities should the right opportunity arise.”

(1) See “Reconciliation of Non-GAAP Financial Measures” below for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.

Adjusted Net Income

In addition to reporting GAAP results, the Company believes non-GAAP measures such as adjusted net income and adjusted earnings per share, which adjust for acquisition expenses, branch closure expenses, net earnings (losses) on closed or sold operations, losses on extinguishment of debt, gains (losses) on closed branch premises, realized gains (losses) on sales of securities, mortgage servicing rights ("MSR") fair value adjustments, and the tax effect of these pre-tax adjustments, provide investors with additional insight into its operational performance. The Company reported adjusted net income of $28.5 million, or $0.78 adjusted diluted earnings per share, for the second quarter of 2026. This compares to adjusted net income of $22.6 million, or $0.68 adjusted diluted earnings per share, for the first quarter of 2026, and adjusted net income of $19.8 million, or $0.63 adjusted diluted earnings per share, for the second quarter of 2025. See "Reconciliation of Non-GAAP Financial Measures" tables below for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.

Cash Dividend

On July 24, 2026, the Company's Board of Directors declared a quarterly cash dividend of $0.25 per share on the Company's common stock (the "Dividend"). The Dividend is payable on August 18, 2026 to shareholders of record as of August 11, 2026. This represents an increase of $0.02 from the previous quarterly cash dividend of $0.23 per share.

Mr. Carter noted, "We are very pleased to announce that our strong financial performance and capital ratios have enabled us to further increase our quarterly cash dividend by $0.02 per share. This increased dividend reflects the increase in earnings from the successful acquisition and integration of CNB in the first quarter of 2026 while ensuring that capital levels remain strong and comfortably support our balance sheet and strategic objectives."

Net Interest Income and Net Interest Margin

Net interest income for the second quarter of 2026 was $69.1 million, an increase of 22.5% from $56.4 million for the first quarter of 2026. The increase was primarily attributable to higher average interest-earning asset balances following the CNB merger completed on March 1, 2026 and higher yields on interest-earning assets. Additionally, acquired loan discount accretion was $2.1 million during the second quarter of 2026 compared to $1.0 million during the first quarter of 2026. Partially offsetting these increases were higher funding costs and a $0.3 million decrease in loan fees.

Relative to the second quarter of 2025, net interest income increased 39.1% from $49.7 million. The increase was primarily attributable to higher average interest-earning asset balances following the CNB merger and improved yields on debt securities. Additionally, a $1.1 million increase in acquired loan discount accretion contributed to the improvement and was partially offset by a $0.2 million decrease in loan fees.

Net interest margin for the second quarter of 2026 was 4.32%, compared to 4.20% for the first quarter of 2026, while net interest margin (tax-equivalent basis)[(1)] for the second quarter of 2026 was 4.38%, compared to 4.25% for the first quarter of 2026. These increases were primarily attributable to improved yields on loans, which increased 10 basis points to 6.38%, including an 8 basis point increase in acquired loan discount accretion, and improved yields on debt securities. Additionally, a more favorable interest-earning asset mix further contributed to the overall improvement. These increases were partially offset by higher funding costs, which increased 7 basis points to 1.32%, driven primarily by the first full quarter of interest expense on the subordinated notes and the higher cost deposit base acquired from CNB Bank.

Relative to the second quarter of 2025, net interest margin increased 18 basis points from 4.14% and net interest margin (tax-equivalent basis)[(1)] increased 19 basis points from 4.19%. These increases were primarily attributable to improved yields on debt securities and a more favorable interest-earning asset mix, which were partially offset by higher funding costs.

(1) See "Reconciliation of Non-GAAP Financial Measures" below for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.

Noninterest Income

Noninterest income for the second quarter of 2026 was $11.8 million, an increase from $10.9 million for the first quarter of 2026. The increase was primarily attributable to a $0.7 million increase in card income, a $0.3 million increase in service charges on deposit accounts, and a $0.2 million increase in wealth management fees, all primarily driven by a larger customer base following the CNB merger. These increases were partially offset by changes in the MSR fair value adjustment, with a $0.8 million negative MSR fair value adjustment included in the second quarter of 2026 results compared to a $0.2 million positive MSR fair value adjustment included in the first quarter of 2026 results.

Relative to the second quarter of 2025, noninterest income increased 29.6% from $9.1 million. The increase was primarily attributable to a $1.1 million increase in wealth management fees, a $0.6 million increase in card income, and a $0.6 million increase in service charges on deposit accounts, all primarily driven by a larger customer base following the CNB merger.

Noninterest Expense

Noninterest expense for the second quarter of 2026 was $42.4 million, a 19.1% decrease from the first quarter of 2026. Acquisition-related noninterest expenses totaled $0.3 million during the second quarter of 2026, compared to $15.7 million during the first quarter of 2026. Excluding acquisition-related expenses, the $5.4 million increase in noninterest expense was primarily attributable to higher base costs following the CNB merger, which primarily drove a $3.2 million increase in salaries and employee benefits as well as increases in data processing, occupancy, and marketing expenses.

Relative to the second quarter of 2025, noninterest expense increased 33.0% from $31.9 million. Excluding acquisition-related expenses, the $10.3 million increase in noninterest expense was primarily attributable to higher base costs following the CNB merger, including a $6.2 million increase in salaries and employee benefits, which were also driven higher by annual merit increases and higher medical benefits costs, as well as increases in occupancy, data processing, and marketing expenses.

Acquisition-related expenses during the first and second quarter of 2026 and during the six months ended June 30, 2026 are summarized below. There were no acquisition-related expenses during the second quarter of 2025 or during the six months ended June 30, 2025. We do not expect material acquisition-related expenses related to the CNB merger in subsequent quarters.

	Three Months Ended			Six Months Ended	
(dollars in thousands)	June 30, 2026	March 31, 2026	June 30, 2025	2026	2025
NONINTEREST EXPENSE					
Salaries	$ (44)	$ 4,003	$ —	$ 3,959	$ —
Occupancy of bank premises	13	105	—	118	—
Furniture and equipment	9	63	—	72	—
Data processing	91	8,668	—	8,759	—
Marketing and customer relations	5	69	—	74	—
Loan collection and servicing	28	320	—	348	—
Professional fees and other noninterest expense	155	2,438	—	2,593	—
Total acquisition-related expenses	$ 257	$ 15,666	$ —	$ 15,923	$ —

Loan Portfolio

Total loans outstanding, before allowance for credit losses, were $4.75 billion at June 30, 2026, compared with $4.69 billion at March 31, 2026, and $3.35 billion at June 30, 2025. The $65.5 million increase from March 31, 2026 was primarily due to increases in multi-family loans and loans to nondepository institutions, included within the municipal, consumer, and other category. These increases were offset by seasonal reductions on grain elevator lines of $27.3 million and several large payoffs due to refinancings across multiple categories, including one condominium loan for $26.1 million within the one-to-four family residential category. In addition, $50.6 million in completed construction projects were transferred from the construction and land development to other categories, primarily in the commercial real estate – non-owner occupied category.

Deposits

Total deposits were $5.76 billion at June 30, 2026, compared with $5.80 billion at March 31, 2026, and $4.31 billion at June 30, 2025. The $45.5 million decrease from March 31, 2026 was primarily attributable to higher outflows for tax payments by depositors and lower balances maintained in existing retail accounts, which were partially offset by higher public funds balances. Additionally, $48.6 million of wealth management customer reciprocal deposits were moved on-balance sheet during the second quarter of 2026.

Asset Quality

Nonperforming assets totaled $9.9 million, or 0.15% of total assets, at June 30, 2026, compared with $14.4 million, or 0.21% of total assets, at March 31, 2026, and $6.5 million, or 0.13% of total assets, at June 30, 2025. The $4.5 million decrease in nonperforming assets from March 31, 2026 was primarily attributable to paydowns and payoffs in the one-to-four family residential and construction and land development categories. Additionally, of the $9.1 million of nonperforming loans held as of June 30, 2026, $2.4 million were either wholly or partially guaranteed by the U.S. government.

The Company recorded a provision for credit losses of $0.7 million for the second quarter of 2026. The provision for credit losses primarily reflects a $3.9 million increase in required reserves resulting from changes in qualitative factors; a $1.3 million decrease in specific reserves; a $1.0 million decrease in required reserves driven by changes in the economic forecast; and a $1.0 million decrease in required reserves driven by changes within the portfolio.

The Company had net recoveries of $0.1 million, or 0.01% of average loans on an annualized basis, for the second quarter of 2026, compared to net charge-offs of $0.8 million, or 0.08% of average loans on an annualized basis, for the first quarter of 2026, and net charge-offs of $1.0 million, or 0.12% of average loans on an annualized basis, for the second quarter of 2025.

The Company's allowance for credit losses was 1.27% of total loans and 666% of nonperforming loans at June 30, 2026, compared with 1.29% of total loans and 457% of nonperforming loans at March 31, 2026. In addition, the allowance for credit losses on unfunded lending-related commitments totaled $6.6 million as of June 30, 2026, compared with $5.9 million as of March 31, 2026.

Capital

As of June 30, 2026, the Company exceeded all regulatory capital requirements under Basel III as summarized in the following table:

	June 30, 2026	For Capital Adequacy Purposes With Capital Conservation Buffer
Total capital to risk-weighted assets	16.20 %	10.50 %
Tier 1 capital to risk-weighted assets	13.59	8.50
Common equity tier 1 capital ratio	12.64	7.00
Tier 1 leverage ratio	11.01	4.00

The ratio of tangible common equity to tangible assets[(1)] increased to 9.69% as of June 30, 2026, from 9.31% as of March 31, 2026, and tangible book value per share[(1)] increased by $0.59 to $17.60 as of June 30, 2026, when compared to March 31, 2026.

During the second quarter of 2026, the Company repurchased 15,466 shares of its common stock at a weighted average price of $27.53 under its stock repurchase program. The Company's Board of Directors has authorized the repurchase of up to $30.0 million of HBT Financial common stock under its stock repurchase program, which is in effect until January 1, 2027. As of June 30, 2026, the Company had $14.0 million remaining under the stock repurchase program.

(1) See "Reconciliation of Non-GAAP Financial Measures" below for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.

About HBT Financial, Inc.

HBT Financial, Inc., headquartered in Bloomington, Illinois, is the holding company for Heartland Bank and Trust Company, and has banking roots that can be traced back to 1920. HBT Financial provides a comprehensive suite of financial products and services to consumers, businesses, and municipal entities throughout Illinois, eastern Iowa, and suburban St. Louis through 83 full-service branches. As of June 30, 2026, HBT Financial had total assets of $6.7 billion, total loans of $4.8 billion, and total deposits of $5.8 billion.

Non-GAAP Financial Measures

Some of the financial measures included in this press release are not measures of financial performance recognized in accordance with GAAP. These non-GAAP financial measures include adjusted net income, adjusted earnings per share, adjusted ROAA, pre-provision net revenue, pre-provision net revenue less charge-offs (recoveries), adjusted pre-provision net revenue, adjusted pre-provision net revenue less charge-offs (recoveries), net interest income (tax-equivalent basis), net interest margin (tax-equivalent basis), efficiency ratio (tax-equivalent basis), adjusted efficiency ratio (tax-equivalent basis), the ratio of tangible common equity to tangible assets, tangible book value per share, adjusted ROAE, ROATCE, and adjusted ROATCE. Our management uses these non-GAAP financial measures, together with the related GAAP financial measures, in its analysis of our performance and in making business decisions. Management believes that it is a standard practice in the banking industry to present these non-GAAP financial measures, and accordingly believes that providing these measures may be useful for peer comparison purposes. These disclosures should not be viewed as substitutes for the results determined to be in accordance with GAAP; nor are they necessarily comparable to non-GAAP financial measures that may be presented by other companies. See our reconciliation of non-GAAP financial measures to their most directly comparable GAAP financial measures in the "Reconciliation of Non-GAAP Financial Measures" tables.

Forward-Looking Statements

Readers should note that in addition to the historical information contained herein, this press release contains, and future oral and written statements of the Company and its management may contain, "forward-looking statements" within the meanings of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements generally can be identified by the use of forward-looking terminology such as "will," "propose," "may," "plan," "seek," "expect," "intend," "estimate," "anticipate," "believe," "continue," or "should," or similar terminology and the negative forms of such words. Any forward-looking statements presented herein are made only as of the date of this press release, and the Company does not undertake any obligation to update or revise any forward-looking statements to reflect changes in assumptions, the occurrence of unanticipated events, or otherwise.

Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to: (1) the strength of the local, state, national and international economies and financial markets (including effects of inflationary pressures, global energy market conditions, the threat or implementation of tariffs, immigration enforcement and changes in foreign policy); (2) policy changes in, and the interpretation and prioritization of, local, state and federal laws, regulations and governmental policies, including executive orders; (3) the economic impact of any future terrorist threats and attacks, widespread disease or pandemics, acts of war or other threats thereof (including the Russian invasion of Ukraine, ongoing conflicts in the Middle East, and other international military conflicts that can increase levels of political and economic unpredictability, contribute to rising energy and commodity prices, affect global supply chains, increase the volatility of financial markets, and other matters beyond our control), and the response of the local, state and national governments to any such adverse external events; (4) new and revised accounting policies and practices, as may be adopted by state and federal regulatory banking agencies, the Financial Accounting Standards Board or the Public Company Accounting Oversight Board; (5) the imposition of tariffs or other governmental policies impacting the value of products produced by the Company's commercial borrowers; (6) changes in interest rates and prepayment rates of the Company's assets; (7) increased competition in the financial services sector, including from non-bank competitors such as credit unions, private credit firms, fintech companies, and digital asset service providers, and the inability to attract new customers; (8) technological changes implemented by us and other parties, including our third-party vendors, which may have unforeseen consequences to us and our customers; (9) emerging issues related to the development and use of artificial intelligence that could give rise to legal or regulatory action, damage our reputation or otherwise materially harm our business or customers; (10) unexpected results of acquisitions, which may include failure to realize the anticipated benefits of acquisitions and the possibility that transaction costs may be greater than anticipated, including the acquisition of CNB; (11) the loss of key executives and employees, talent shortages and employee turnover; (12) changes in consumer spending; (13) unexpected outcomes or costs of existing or new litigation or other legal proceedings and regulatory actions involving the Company; (14) the economic impact on the Company and its customers of climate change, natural disasters and of exceptional weather occurrences such as tornadoes, floods and blizzards; (15) fluctuations in the value of securities held in our securities portfolio, including as a result of changes in interest rates; (16) credit risks and risks from concentrations (by type of borrower, geographic area, collateral and industry) within our loan portfolio (including commercial real estate loans) and large loans to certain borrowers; (17) the overall health of the local and national real estate market; (18) the ability to maintain an adequate level of allowance for credit losses on loans; (19) the concentration of large deposits from certain clients who have balances above current FDIC insurance limits and who may withdraw deposits to diversify their exposure; (20) the availability of future equity and debt issuances and other capital raising opportunities on favorable terms; (21) the ability to successfully manage liquidity risk, which may increase dependence on non-core funding sources such as brokered deposits, and may negatively impact the Company's cost of funds; (22) the level of nonperforming assets on our balance sheet; (23) interruptions involving our information technology and communications systems or those of our third-party servicers; (24) the occurrence of fraudulent activity, breaches or failures of our third-party vendors' information security controls or cybersecurity-related incidents, including as a result of sophisticated attacks using artificial intelligence and similar tools or as a result of insider fraud; (25) the effectiveness of the Company's risk management framework; and (26) the ability of the Company to manage the risks associated with the foregoing as well as anticipated.

Readers should note that the forward-looking statements included in this press release are not a guarantee of future events, and that actual events may differ materially from those made in or suggested by the forward-looking statements. Additional information concerning the Company and its business, including additional factors that could materially affect the Company's financial results, is included in the Company's filings with the Securities and Exchange Commission.

CONTACT:
Peter Chapman
HBTIR@hbtbank.com
(309) 664-4556

HBT Financial, Inc.
Unaudited Consolidated Financial Summary

(dollars in thousands, except per share data)	As of or for the Three Months Ended June 30, 2026	As of or for the Three Months Ended March 31, 2026	As of or for the Three Months Ended June 30, 2025	Six Months Ended June 30, 2026	Six Months Ended June 30, 2025
Interest and dividend income	$ 88,583	$ 71,839	$ 63,919	$ 160,422	$ 127,057
Interest expense	19,527	15,452	14,261	34,979	28,691
Net interest income	69,056	56,387	49,658	125,443	98,366
Provision for credit losses	676	(156)	526	520	1,102
Net interest income after provision for credit losses	68,380	56,543	49,132	124,923	97,264
Noninterest income	11,841	10,944	9,140	22,785	18,446
Noninterest expense	42,446	52,437	31,914	94,883	63,849
Income before income tax expense	37,775	15,050	26,358	52,825	51,861
Income tax expense	9,931	3,850	7,128	13,781	13,556
Net income	$ 27,844	$ 11,200	$ 19,230	$ 39,044	$ 38,305
Earnings per share - diluted	$ 0.76	$ 0.34	$ 0.61	$ 1.12	$ 1.21
Adjusted net income [(1)]	$ 28,535	$ 22,610	$ 19,803	$ 51,145	$ 39,056
Adjusted earnings per share - diluted [(1)]	0.78	0.68	0.63	1.47	1.23
Book value per share	$ 21.03	$ 20.54	$ 18.44		
Tangible book value per share [(1)]	17.60	17.01	16.02		
Shares of common stock outstanding	36,365,612	36,381,078	31,495,434		
Weighted average shares of common stock outstanding, including all dilutive potential shares	36,466,688	33,300,096	31,588,541	34,892,139	31,649,766
SUMMARY RATIOS					
Net interest margin *	4.32 %	4.20 %	4.14 %	4.27 %	4.13 %
Net interest margin (tax-equivalent basis) * [(1)(2)]	4.38	4.25	4.19	4.32	4.18
Efficiency ratio	50.67 %	76.56 %	53.10 %	62.43 %	53.47 %
Efficiency ratio (tax-equivalent basis) [(1)(2)]	50.14	75.83	52.61	61.81	52.97
Loan to deposit ratio	82.54 %	80.76 %	77.75 %		
Return on average assets *	1.66 %	0.80 %	1.53 %	1.26 %	1.53 %
Return on average stockholders' equity *	14.73	6.77	13.47	11.02	13.70
Return on average tangible common equity * [(1)]	17.69	7.87	15.55	13.03	15.87
Adjusted return on average assets * [(1)]	1.70 %	1.60 %	1.58 %	1.66 %	1.56 %
Adjusted return on average stockholders' equity * [(1)]	15.09	13.67	13.87	14.43	13.97
Adjusted return on average tangible common equity * [(1)]	18.13	15.89	16.02	17.07	16.18
CAPITAL					
Total capital to risk-weighted assets	16.20 %	15.99 %	17.74 %		
Tier 1 capital to risk-weighted assets	13.59	13.38	15.60		
Common equity tier 1 capital ratio	12.64	12.42	14.26		
Tier 1 leverage ratio	11.01	12.63	11.86		
Total stockholders' equity to total assets	11.37	11.03	11.58		
Tangible common equity to tangible assets [(1)]	9.69	9.31	10.21		
ASSET QUALITY					
Net charge-offs (recoveries) to average loans *	(0.01)%	0.08 %	0.12 %	0.03 %	0.09 %
Allowance for credit losses to loans, before allowance for credit losses	1.27	1.29	1.24		
Nonperforming loans to loans, before allowance for credit losses	0.19	0.28	0.17		
Nonperforming assets to total assets	0.15	0.21	0.13		

* Annualized measure.
(1) See “Reconciliation of Non-GAAP Financial Measures” below for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.
(2) On a tax-equivalent basis assuming a federal income tax rate of 21% and a state income tax rate of 9.5%.

HBT Financial, Inc.
Unaudited Consolidated Financial Summary
Consolidated Statements of Income

	Three Months Ended			Six Months Ended June 30,	
(dollars in thousands, except per share data)	**June 30, 2026**	**March 31, 2026**	**June 30, 2025**	**2026**	**2025**
INTEREST AND DIVIDEND INCOME					
Loans, including fees:					
Taxable	$ 73,668	$ 58,881	$ 53,156	$ 132,549	$ 106,525
Federally tax exempt	1,539	1,317	1,215	2,856	2,383
Debt securities:					
Taxable	11,167	9,544	7,434	20,711	14,370
Federally tax exempt	1,001	658	457	1,659	926
Interest-bearing deposits in bank	1,024	1,276	1,544	2,300	2,609
Other interest and dividend income	184	163	113	347	244
Total interest and dividend income	88,583	71,839	63,919	160,422	127,057
INTEREST EXPENSE					
Deposits	17,253	14,109	12,835	31,362	25,774
Securities sold under agreements to repurchase	14	16	—	30	22
Borrowings	170	209	30	379	139
Subordinated notes	1,245	278	469	1,523	939
Junior subordinated debentures issued to capital trusts	845	840	927	1,685	1,817
Total interest expense	19,527	15,452	14,261	34,979	28,691
Net interest income	69,056	56,387	49,658	125,443	98,366
PROVISION FOR CREDIT LOSSES	676	(156)	526	520	1,102
Net interest income after provision for credit losses	68,380	56,543	49,132	124,923	97,264
NONINTEREST INCOME					
Card income	3,428	2,751	2,797	6,179	5,345
Wealth management fees	3,917	3,764	2,826	7,681	5,667
Service charges on deposit accounts	2,489	2,160	1,915	4,649	3,859
Mortgage servicing	1,143	983	1,042	2,126	2,032
Mortgage servicing rights fair value adjustment	(751)	197	(751)	(554)	(1,059)
Gains on sale of mortgage loans	412	331	459	743	711
Unrealized gains (losses) on equity securities	191	(112)	23	79	31
Gains (losses) on foreclosed assets	(129)	40	14	(89)	27
Gains (losses) on other assets	(2)	(210)	(128)	(212)	(74)
Income on bank owned life insurance	206	188	167	394	331
Other noninterest income	937	852	776	1,789	1,576
Total noninterest income	11,841	10,944	9,140	22,785	18,446
NONINTEREST EXPENSE					
Salaries	21,981	23,061	16,452	45,042	33,505
Employee benefits	4,185	3,920	3,580	8,105	6,865
Occupancy of bank premises	3,509	3,124	2,471	6,633	5,096
Furniture and equipment	931	608	575	1,539	1,020
Data processing	3,763	11,794	2,687	15,557	5,404
Marketing and customer relations	1,386	1,144	1,020	2,530	2,164
Amortization of intangible assets	1,455	887	694	2,342	1,389
FDIC insurance	677	588	551	1,265	1,113
Loan collection and servicing	555	696	360	1,251	743
Foreclosed assets	40	60	67	100	72
Other noninterest expense	3,964	6,555	3,457	10,519	6,478
Total noninterest expense	42,446	52,437	31,914	94,883	63,849
INCOME BEFORE INCOME TAX EXPENSE	37,775	15,050	26,358	52,825	51,861
INCOME TAX EXPENSE	9,931	3,850	7,128	13,781	13,556
NET INCOME	$ 27,844	$ 11,200	$ 19,230	$ 39,044	$ 38,305
EARNINGS PER SHARE - BASIC	$ 0.77	$ 0.34	$ 0.61	$ 1.12	$ 1.21
EARNINGS PER SHARE - DILUTED	$ 0.76	$ 0.34	$ 0.61	$ 1.12	$ 1.21
WEIGHTED AVERAGE SHARES OF COMMON STOCK OUTSTANDING	36,373,749	33,180,009	31,510,759	34,785,701	31,547,669

HBT Financial, Inc.
Unaudited Consolidated Financial Summary
Consolidated Balance Sheets

(dollars in thousands)	June 30, 2026	March 31, 2026	June 30, 2025
ASSETS			
Cash and due from banks	$ 28,634	$ 37,371	$ 25,563
Interest-bearing deposits with banks	103,616	250,282	170,179
Cash and cash equivalents	132,250	287,653	195,742
Interest-bearing time deposits with banks	245	245	—
Debt securities available-for-sale, at fair value	1,085,908	1,025,992	773,206
Debt securities held-to-maturity	443,042	453,850	481,942
Equity securities with readily determinable fair value	3,546	3,355	3,346
Equity securities with no readily determinable fair value	6,438	6,395	2,609
Restricted stock, at cost	6,000	6,000	4,979
Loans held for sale	3,857	3,247	2,316
Loans, before allowance for credit losses	4,752,418	4,686,951	3,348,211
Allowance for credit losses	(60,564)	(60,474)	(41,659)
Loans, net of allowance for credit losses	4,691,854	4,626,477	3,306,552
Bank owned life insurance	37,883	37,677	24,320
Bank premises and equipment, net	91,418	90,973	68,523
Bank premises held for sale	337	337	140
Foreclosed assets	766	1,149	890
Goodwill	81,949	83,504	59,820
Intangible assets, net	42,858	44,313	16,454
Intangible assets held for sale	—	649	—
Mortgage servicing rights, at fair value	19,339	20,090	17,768
Investments in unconsolidated subsidiaries	1,614	1,614	1,614
Accrued interest receivable	35,082	35,313	20,624
Other assets	43,260	44,891	37,553
Total assets	$ 6,727,646	$ 6,773,724	$ 5,018,398
LIABILITIES AND STOCKHOLDERS' EQUITY			
Liabilities			
Deposits:			
Noninterest-bearing	$ 1,313,650	$ 1,342,192	$ 1,034,387
Interest-bearing	4,444,336	4,461,256	3,272,144
Total deposits	5,757,986	5,803,448	4,306,531
Securities sold under agreements to repurchase	—	5,046	556
Federal Home Loan Bank advances	12,363	12,332	7,240
Subordinated notes	84,026	84,003	39,593
Junior subordinated debentures issued to capital trusts	52,939	52,924	52,879
Other liabilities	55,599	68,566	30,702
Total liabilities	5,962,913	6,026,319	4,437,501
Stockholders' Equity			
Common stock	385	385	329
Surplus	447,030	446,555	297,479
Retained earnings	390,528	371,093	341,750
Accumulated other comprehensive income (loss)	(29,527)	(27,371)	(32,739)
Treasury stock at cost	(43,683)	(43,257)	(25,922)
Total stockholders' equity	764,733	747,405	580,897
Total liabilities and stockholders' equity	$ 6,727,646	$ 6,773,724	$ 5,018,398
SHARES OF COMMON STOCK OUTSTANDING	36,365,612	36,381,078	31,495,434

HBT Financial, Inc.
Unaudited Consolidated Financial Summary

(dollars in thousands)	June 30, 2026	March 31, 2026	June 30, 2025
LOANS			
Commercial and industrial	$ 525,190	$ 528,301	$ 419,430
Commercial real estate - owner occupied	507,163	519,847	317,475
Commercial real estate - non-owner occupied	1,128,594	1,099,784	907,073
Construction and land development	429,793	425,335	310,252
Multi-family	666,586	638,653	453,812
One-to-four family residential	579,612	614,563	451,197
Agricultural and farmland	593,984	596,294	271,644
Municipal, consumer, and other	321,496	264,174	217,328
Total loans	$ 4,752,418	$ 4,686,951	$ 3,348,211

(dollars in thousands)	June 30, 2026	March 31, 2026	June 30, 2025
DEPOSITS			
Noninterest-bearing deposits	$ 1,313,650	$ 1,342,192	$ 1,034,387
Interest-bearing deposits:			
Interest-bearing demand	1,351,994	1,365,216	1,097,086
Money market	1,012,207	929,671	831,292
Savings	853,993	900,700	568,971
Time	1,226,142	1,265,669	774,795
Total interest-bearing deposits	4,444,336	4,461,256	3,272,144
Total deposits	$ 5,757,986	$ 5,803,448	$ 4,306,531

HBT Financial, Inc.
Unaudited Consolidated Financial Summary

	Three Months Ended								
	June 30, 2026			March 31, 2026			June 30, 2025		
(dollars in thousands)	Average Balance	Interest	Yield/Cost *	Average Balance	Interest	Yield/Cost *	Average Balance	Interest	Yield/Cost *
ASSETS									
Loans	$ 4,731,275	$ 75,207	6.38 %	$ 3,890,388	$ 60,198	6.28 %	$ 3,417,582	$ 54,371	6.38 %
Debt securities	1,517,731	12,168	3.22	1,375,875	10,202	3.01	1,217,386	7,891	2.60
Deposits with banks	138,675	1,024	2.96	163,761	1,276	3.16	160,726	1,544	3.85
Other	17,455	184	4.20	14,389	163	4.60	12,519	113	3.66
Total interest-earning assets	6,405,136	$ 88,583	5.55 %	5,444,413	$ 71,839	5.35 %	4,808,213	$ 63,919	5.33 %
Allowance for credit losses	(60,590)			(48,362)			(42,118)		
Noninterest-earning assets	389,370			317,393			270,580		
Total assets	$ 6,733,916			$ 5,713,444			$ 5,036,675		
LIABILITIES AND STOCKHOLDERS' EQUITY									
Liabilities									
Interest-bearing deposits:									
Interest-bearing demand	$ 1,359,038	$ 2,238	0.66 %	$ 1,223,982	$ 1,931	0.64 %	$ 1,125,787	$ 1,569	0.56 %
Money market	943,871	4,572	1.94	906,663	4,448	1.99	813,531	4,463	2.20
Savings	864,584	1,209	0.56	671,852	704	0.43	569,193	374	0.26
Time	1,247,241	9,234	2.97	940,019	7,026	3.03	780,536	6,429	3.30
Total interest-bearing deposits	4,414,734	17,253	1.57	3,742,516	14,109	1.53	3,289,047	12,835	1.57
Securities sold under agreements to repurchase	2,492	14	2.34	2,902	16	2.21	1,420	—	0.05
Borrowings	24,721	170	2.76	28,886	209	2.94	7,225	30	1.70
Subordinated notes	84,013	1,245	5.94	19,781	278	5.70	39,582	469	4.76
Junior subordinated debentures issued to capital trusts	52,930	845	6.40	52,916	840	6.44	52,871	927	7.03
Total interest-bearing liabilities	4,578,890	$ 19,527	1.71 %	3,847,001	$ 15,452	1.63 %	3,390,145	$ 14,261	1.69 %
Noninterest-bearing deposits	1,336,123			1,150,594			1,044,539		
Noninterest-bearing liabilities	60,660			45,282			29,486		
Total liabilities	5,975,673			5,042,877			4,464,170		
Stockholders' Equity	758,243			670,567			572,505		
Total liabilities and stockholders' equity	$ 6,733,916			$ 5,713,444			$ 5,036,675		
Net interest income/Net interest margin (1)		$ 69,056	4.32 %		$ 56,387	4.20 %		$ 49,658	4.14 %
Tax-equivalent adjustment (2)		851	0.06		649	0.05		548	0.05
Net interest income (tax-equivalent basis)/ Net interest margin (tax-equivalent basis) (2) (3)		$ 69,907	4.38 %		$ 57,036	4.25 %		$ 50,206	4.19 %
Net interest rate spread (4)			3.84 %			3.72 %			3.64 %
Net interest-earning assets (5)	$ 1,826,246			$ 1,597,412			$ 1,418,068		
Ratio of interest-earning assets to interest-bearing liabilities	1.40			1.42			1.42		
Cost of total deposits			1.20 %			1.17 %			1.19 %
Cost of funds			1.32			1.25			1.29

* Annualized measure.
(1) Net interest margin represents net interest income divided by average total interest-earning assets.
(2) On a tax-equivalent basis assuming a federal income tax rate of 21% and a state income tax rate of 9.5%.
(3) See "Reconciliation of Non-GAAP Financial Measures" below for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.
(4) Net interest rate spread represents the difference between the yield on average interest-earning assets and the cost of average interest-bearing liabilities.
(5) Net interest-earning assets represents total interest-earning assets less total interest-bearing liabilities.

HBT Financial, Inc.
Unaudited Consolidated Financial Summary

	Six Months Ended					
	June 30, 2026			June 30, 2025		
(dollars in thousands)	Average Balance	Interest	Yield/Cost *	Average Balance	Interest	Yield/Cost *
ASSETS						
Loans	$ 4,313,154	$ 135,405	6.33 %	$ 3,439,124	$ 108,908	6.39 %
Debt securities	1,447,195	22,370	3.12	1,210,941	15,296	2.55
Deposits with banks	151,149	2,300	3.07	140,483	2,609	3.75
Other	15,931	347	4.38	12,597	244	3.93
Total interest-earning assets	5,927,429	$ 160,422	5.46 %	4,803,145	$ 127,057	5.33 %
Allowance for credit losses	(54,510)			(42,089)		
Noninterest-earning assets	352,451			273,193		
Total assets	$ 6,225,370			$ 5,034,249		
LIABILITIES AND STOCKHOLDERS' EQUITY						
Liabilities						
Interest-bearing deposits:						
Interest-bearing demand	$ 1,291,883	$ 4,169	0.65 %	$ 1,123,212	$ 3,022	0.54 %
Money market	925,370	9,020	1.97	810,645	8,860	2.20
Savings	768,750	1,913	0.50	569,343	744	0.26
Time	1,094,479	16,260	3.00	782,307	13,148	3.39
Total interest-bearing deposits	4,080,482	31,362	1.55	3,285,507	25,774	1.58
Securities sold under agreements to repurchase	2,696	30	2.27	5,067	22	0.89
Borrowings	26,792	379	2.85	10,042	139	2.79
Subordinated notes	52,075	1,523	5.90	39,573	939	4.79
Junior subordinated debentures issued to capital trusts	52,923	1,685	6.42	52,864	1,817	6.93
Total interest-bearing liabilities	4,214,968	$ 34,979	1.67 %	3,393,053	$ 28,691	1.71 %
Noninterest-bearing deposits	1,243,871			1,045,133		
Noninterest-bearing liabilities	51,884			32,404		
Total liabilities	5,510,723			4,470,590		
Stockholders' Equity	714,647			563,659		
Total liabilities and stockholders' equity	$ 6,225,370			5,034,249		
Net interest income/Net interest margin (1)		$ 125,443	4.27 %		$ 98,366	4.13 %
Tax-equivalent adjustment (2)		1,500	0.05		1,093	0.05
Net interest income (tax-equivalent basis)/ Net interest margin (tax-equivalent basis) (2) (3)		$ 126,943	4.32 %		$ 99,459	4.18 %
Net interest rate spread (4)			3.79 %			3.62 %
Net interest-earning assets (5)	$ 1,712,461			$ 1,410,092		
Ratio of interest-earning assets to interest-bearing liabilities	1.41			1.42		
Cost of total deposits			1.19 %			1.20 %
Cost of funds			1.29			1.30

(1) Net interest margin represents net interest income divided by average total interest-earning assets.
(2) On a tax-equivalent basis assuming a federal income tax rate of 21% and a state income tax rate of 9.5%.
(3) See "Reconciliation of Non-GAAP Financial Measures" below for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.
(4) Net interest rate spread represents the difference between the yield on average interest-earning assets and the cost of average interest-bearing liabilities.
(5) Net interest-earning assets represents total interest-earning assets less total interest-bearing liabilities.

HBT Financial, Inc.
Unaudited Consolidated Financial Summary

(dollars in thousands)	June 30, 2026	March 31, 2026	June 30, 2025
NONPERFORMING ASSETS			
Nonaccrual	$ 9,083	$ 13,229	$ 5,615
Past due 90 days or more, still accruing	6	—	9
Total nonperforming loans	9,089	13,229	5,624
Foreclosed assets	766	1,149	890
Total nonperforming assets	$ 9,855	$ 14,378	$ 6,514
Nonperforming loans that are wholly or partially guaranteed by the U.S. Government	$ 2,405	$ 2,291	$ 1,878
Allowance for credit losses	$ 60,564	$ 60,474	$ 41,659
Loans, before allowance for credit losses	4,752,418	4,686,951	3,348,211
CREDIT QUALITY RATIOS			
Allowance for credit losses to loans, before allowance for credit losses	1.27 %	1.29 %	1.24 %
Allowance for credit losses to nonaccrual loans	666.78	457.13	741.92
Allowance for credit losses to nonperforming loans	666.34	457.13	740.74
Nonaccrual loans to loans, before allowance for credit losses	0.19	0.28	0.17
Nonperforming loans to loans, before allowance for credit losses	0.19	0.28	0.17
Nonperforming assets to total assets	0.15	0.21	0.13
Nonperforming assets to loans, before allowance for credit losses, and foreclosed assets	0.21	0.31	0.19

	Three Months Ended			Six Months Ended June 30,	
(dollars in thousands)	June 30, 2026	March 31, 2026	June 30, 2025	2026	2025
ALLOWANCE FOR CREDIT LOSSES					
Beginning balance	$ 60,474	$ 41,690	$ 42,111	$ 41,690	$ 42,044
Allowance established in acquisition	—	19,957	—	19,957	—
Provision for credit losses	(10)	(415)	595	(425)	1,091
Charge-offs	(314)	(1,001)	(1,252)	(1,315)	(1,917)
Recoveries	414	243	205	657	441
Ending balance	$ 60,564	$ 60,474	$ 41,659	$ 60,564	$ 41,659
Net charge-offs (recoveries)	$ (100)	$ 758	$ 1,047	$ 658	$ 1,476
Average loans	4,731,275	3,890,388	3,417,582	4,313,154	3,439,124
Net charge-offs (recoveries) to average loans *	(0.01)%	0.08 %	0.12 %	0.03 %	0.09 %

* Annualized measure.

	Three Months Ended			Six Months Ended June 30,	
(dollars in thousands)	June 30, 2026	March 31, 2026	June 30, 2025	2026	2025
PROVISION FOR CREDIT LOSSES					
Loans	$ (10)	$ (415)	$ 595	$ (425)	$ 1,091
Unfunded lending-related commitments	686	259	(69)	945	11
Total provision for credit losses	$ 676	$ (156)	$ 526	$ 520	$ 1,102

Reconciliation of Non-GAAP Financial Measures –
Adjusted Net Income and Adjusted Return on Average Assets

	Three Months Ended			Six Months Ended June 30,	
(dollars in thousands)	**June 30, 2026**	**March 31, 2026**	**June 30, 2025**	**2026**	**2025**
Net income	$ 27,844	$ 11,200	$ 19,230	$ 39,044	$ 38,305
Less: adjustments					
Acquisition expenses	(257)	(15,666)	—	(15,923)	—
Net earnings (losses) on closed or sold operations	47	4	—	51	—
Gains (losses) on closed branch premises	—	(210)	(50)	(210)	9
Mortgage servicing rights fair value adjustment	(751)	197	(751)	(554)	(1,059)
Total adjustments	(961)	(15,675)	(801)	(16,636)	(1,050)
Tax effect of adjustments [1]	270	4,265	228	4,535	299
Total adjustments after tax effect	(691)	(11,410)	(573)	(12,101)	(751)
Adjusted net income	$ 28,535	$ 22,610	$ 19,803	$ 51,145	$ 39,056
Average assets	$ 6,733,916	$ 5,713,444	$ 5,036,675	$ 6,225,370	$ 5,034,249
Return on average assets *	1.66 %	0.80 %	1.53 %	1.26 %	1.53 %
Adjusted return on average assets *	1.70	1.60	1.58	1.66	1.56

* Annualized measure.
(1) Assumes a federal income tax rate of 21% and a state income tax rate of 9.5%, and excludes non-deductible acquisition expenses.

Reconciliation of Non-GAAP Financial Measures –
Adjusted Earnings Per Share — Basic and Diluted

	Three Months Ended			Six Months Ended June 30,	
(dollars in thousands, except per share amounts)	**June 30, 2026**	**March 31, 2026**	**June 30, 2025**	**2026**	**2025**
Numerator:					
Net income	$ 27,844	$ 11,200	$ 19,230	$ 39,044	$ 38,305
Adjusted net income	$ 28,535	$ 22,610	$ 19,803	$ 51,145	$ 39,056
Denominator:					
Weighted average common shares outstanding	36,373,749	33,180,009	31,510,759	34,785,701	31,547,669
Dilutive effect of outstanding restricted stock units	92,939	120,087	77,782	106,438	102,097
Weighted average common shares outstanding, including all dilutive potential shares	36,466,688	33,300,096	31,588,541	34,892,139	31,649,766
Earnings per share - basic	$ 0.77	$ 0.34	$ 0.61	$ 1.12	$ 1.21
Earnings per share - diluted	$ 0.76	$ 0.34	$ 0.61	$ 1.12	$ 1.21
Adjusted earnings per share - basic	$ 0.78	$ 0.68	$ 0.63	$ 1.47	$ 1.24
Adjusted earnings per share - diluted	$ 0.78	$ 0.68	$ 0.63	$ 1.47	$ 1.23

Reconciliation of Non-GAAP Financial Measures –
Pre-Provision Net Revenue, Pre-Provision Net Revenue Less Net Charge-offs (Recoveries),
Adjusted Pre-Provision Net Revenue, and Adjusted Pre-Provision Net Revenue Less Net Charge-offs (Recoveries)

	Three Months Ended			Six Months Ended June 30,	
(dollars in thousands)	**June 30, 2026**	**March 31, 2026**	**June 30, 2025**	**2026**	**2025**
Net interest income	$ 69,056	$ 56,387	$ 49,658	$ 125,443	$ 98,366
Noninterest income	11,841	10,944	9,140	22,785	18,446
Noninterest expense	(42,446)	(52,437)	(31,914)	(94,883)	(63,849)
Pre-provision net revenue	38,451	14,894	26,884	53,345	52,963
Less: adjustments					
Acquisition expenses	(257)	(15,666)	—	(15,923)	—
Net earnings (losses) on closed or sold operations	47	4	—	51	—
Gains (losses) on closed branch premises	—	(210)	(50)	(210)	9
Mortgage servicing rights fair value adjustment	(751)	197	(751)	(554)	(1,059)
Total adjustments	(961)	(15,675)	(801)	(16,636)	(1,050)
Adjusted pre-provision net revenue	$ 39,412	$ 30,569	$ 27,685	$ 69,981	$ 54,013
Pre-provision net revenue	$ 38,451	$ 14,894	$ 26,884	$ 53,345	$ 52,963
Less: net charge-offs (recoveries)	(100)	758	1,047	658	1,476
Pre-provision net revenue less net charge-offs	$ 38,551	$ 14,136	$ 25,837	$ 52,687	$ 51,487
Adjusted pre-provision net revenue	$ 39,412	$ 30,569	$ 27,685	$ 69,981	$ 54,013
Less: net charge-offs (recoveries)	(100)	758	1,047	658	1,476
Adjusted pre-provision net revenue less net charge-offs	$ 39,512	$ 29,811	$ 26,638	$ 69,323	$ 52,537

Reconciliation of Non-GAAP Financial Measures –
Net Interest Income (Tax-equivalent Basis) and Net Interest Margin (Tax-equivalent Basis)

	Three Months Ended			Six Months Ended June 30,	
(dollars in thousands)	**June 30, 2026**	**March 31, 2026**	**June 30, 2025**	**2026**	**2025**
Net interest income (tax-equivalent basis)					
Net interest income	$ 69,056	$ 56,387	$ 49,658	$ 125,443	$ 98,366
Tax-equivalent adjustment (1)	851	649	548	1,500	1,093
Net interest income (tax-equivalent basis) (1)	$ 69,907	$ 57,036	$ 50,206	$ 126,943	$ 99,459
Net interest margin (tax-equivalent basis)					
Net interest margin *	4.32 %	4.20 %	4.14 %	4.27 %	4.13 %
Tax-equivalent adjustment * (1)	0.06	0.05	0.05	0.05	0.05
Net interest margin (tax-equivalent basis) * (1)	4.38 %	4.25 %	4.19 %	4.32 %	4.18 %
Average interest-earning assets	$ 6,405,136	$ 5,444,413	$ 4,808,213	$ 5,927,429	$ 4,803,145

* Annualized measure.
(1) On a tax-equivalent basis assuming a federal income tax rate of 21% and a state income tax rate of 9.5%.

Reconciliation of Non-GAAP Financial Measures –
Efficiency Ratio (Tax-equivalent Basis) and Adjusted Efficiency Ratio (Tax-equivalent Basis)

(dollars in thousands)	Three Months Ended June 30, 2026	Three Months Ended March 31, 2026	Three Months Ended June 30, 2025	Six Months Ended June 30, 2026	Six Months Ended June 30, 2025
Total noninterest expense	$ 42,446	$ 52,437	$ 31,914	$ 94,883	$ 63,849
Less: amortization of intangible assets	1,455	887	694	2,342	1,389
Noninterest expense excluding amortization of intangible assets	40,991	51,550	31,220	92,541	62,460
Less: adjustments to noninterest expense					
Acquisition expenses	257	15,666	—	15,923	—
Expenses from closed or sold operations	124	149	—	273	—
Total adjustments to noninterest expense	381	15,815	—	16,196	—
Adjusted noninterest expense	$ 40,610	$ 35,735	$ 31,220	$ 76,345	$ 62,460
Net interest income	$ 69,056	$ 56,387	$ 49,658	$ 125,443	$ 98,366
Total noninterest income	11,841	10,944	9,140	22,785	18,446
Operating revenue	80,897	67,331	58,798	148,228	116,812
Tax-equivalent adjustment [1]	851	649	548	1,500	1,093
Operating revenue (tax-equivalent basis) [1]	81,748	67,980	59,346	149,728	117,905
Less: adjustments to noninterest income					
Revenue from closed or sold operations	171	153	—	324	—
Gains (losses) on closed branch premises	—	(210)	(50)	(210)	9
Mortgage servicing rights fair value adjustment	(751)	197	(751)	(554)	(1,059)
Total adjustments to noninterest income	(580)	140	(801)	(440)	(1,050)
Adjusted operating revenue (tax-equivalent basis) [1]	$ 82,328	$ 67,840	$ 60,147	$ 150,168	$ 118,955
Efficiency ratio	50.67 %	76.56 %	53.10 %	62.43 %	53.47 %
Efficiency ratio (tax-equivalent basis) [1]	50.14	75.83	52.61	61.81	52.97
Adjusted efficiency ratio (tax-equivalent basis) [1]	49.33	52.68	51.91	50.84	52.51

(1) On a tax-equivalent basis assuming a federal income tax rate of 21% and a state income tax rate of 9.5%.

Reconciliation of Non-GAAP Financial Measures –
Ratio of Tangible Common Equity to Tangible Assets and Tangible Book Value Per Share

(dollars in thousands, except per share data)	June 30, 2026	March 31, 2026	June 30, 2025
Tangible Common Equity			
Total stockholders' equity	$ 764,733	$ 747,405	$ 580,897
Less: Goodwill	81,949	83,504	59,820
Less: Intangible assets	42,858	44,962	16,454
Tangible common equity	$ 639,926	$ 618,939	$ 504,623
Tangible Assets			
Total assets	$ 6,727,646	$ 6,773,724	$ 5,018,398
Less: Goodwill	81,949	83,504	59,820
Less: Intangible assets	42,858	44,962	16,454
Tangible assets	$ 6,602,839	$ 6,645,258	$ 4,942,124
Total stockholders' equity to total assets	11.37 %	11.03 %	11.58 %
Tangible common equity to tangible assets	9.69	9.31	10.21
Shares of common stock outstanding	36,365,612	36,381,078	31,495,434
Book value per share	$ 21.03	$ 20.54	$ 18.44
Tangible book value per share	17.60	17.01	16.02

Reconciliation of Non-GAAP Financial Measures –
Return on Average Tangible Common Equity,
Adjusted Return on Average Stockholders' Equity and Adjusted Return on Average Tangible Common Equity

	Three Months Ended			Six Months Ended June 30,	
(dollars in thousands)	June 30, 2026	March 31, 2026	June 30, 2025	2026	2025
Average Tangible Common Equity					
Total stockholders' equity	$ 758,243	$ 670,567	$ 572,505	$ 714,647	$ 563,659
Less: Goodwill	83,487	67,977	59,820	75,775	59,820
Less: Intangible assets	43,604	25,382	16,782	34,544	17,130
Average tangible common equity	$ 631,152	$ 577,208	$ 495,903	$ 604,328	$ 486,709
Net income	$ 27,844	$ 11,200	$ 19,230	$ 39,044	$ 38,305
Adjusted net income	28,535	22,610	19,803	51,145	39,056
Return on average stockholders' equity *	14.73 %	6.77 %	13.47 %	11.02 %	13.70 %
Return on average tangible common equity *	17.69	7.87	15.55	13.03	15.87
Adjusted return on average stockholders' equity *	15.09 %	13.67 %	13.87 %	14.43 %	13.97 %
Adjusted return on average tangible common equity *	18.13	15.89	16.02	17.07	16.18

* Annualized measure.

Q2 2026

Results Presentation

July 27, 2026

HBT Financial

Forward-Looking Statements

Readers should note that in addition to the historical information contained herein, this presentation contains, and future oral and written statements of the Company and its management may contain, "forward-looking statements" within the meanings of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements generally can be identified by the use of forward-looking terminology such as "will," "propose," "may," "plan," "seek," "expect," "intend," "estimate," "anticipate," "believe," "continue," or "should," or similar terminology and the negative forms of such words. Any forward-looking statements presented herein are made only as of the date of this presentation, and the Company does not undertake any obligation to update or revise any forward-looking statements to reflect changes in assumptions, the occurrence of unanticipated events, or otherwise.

Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to: (1) the strength of the local, state, national and international economies and financial markets (including effects of inflationary pressures, global energy market conditions, the threat or implementation of tariffs, immigration enforcement and changes in foreign policy); (2) policy changes in, and the interpretation and prioritization of, local, state and federal laws, regulations and governmental policies, including executive orders; (3) the economic impact of any future terrorist threats and attacks, widespread disease or pandemics, acts of war or other threats thereof (including the Russian invasion of Ukraine, ongoing conflicts in the Middle East, and other international military conflicts that can increase levels of political and economic unpredictability, contribute to rising energy and commodity prices, affect global supply chains, increase the volatility of financial markets, and other matters beyond our control), and the response of the local, state and national governments to any such adverse external events; (4) new and revised accounting policies and practices, as may be adopted by state and federal regulatory banking agencies, the Financial Accounting Standards Board or the Public Company Accounting Oversight Board; (5) the imposition of tariffs or other governmental policies impacting the value of products produced by the Company's commercial borrowers; (6) changes in interest rates and prepayment rates of the Company's assets; (7) increased competition in the financial services sector, including from non-bank competitors such as credit unions, private credit firms, fintech companies, and digital asset service providers, and the inability to attract new customers; (8) technological changes implemented by us and other parties, including our third-party vendors, which may have unforeseen consequences to us and our customers; (9) emerging issues related to the development and use of artificial intelligence that could give rise to legal or regulatory action, damage our reputation or otherwise materially harm our business or customers; (10) unexpected results of acquisitions, which may include failure to realize the anticipated benefits of acquisitions and the possibility that transaction costs may be greater than anticipated, including the acquisition of CNB; (11) the loss of key executives and employees, talent shortages and employee turnover; (12) changes in consumer spending; (13) unexpected outcomes or costs of existing or new litigation or other legal proceedings and regulatory actions involving the Company; (14) the economic impact on the Company and its customers of climate change, natural disasters and of exceptional weather occurrences such as tornadoes, floods and blizzards; (15) fluctuations in the value of securities held in our securities portfolio, including as a result of changes in interest rates; (16) credit risks and risks from concentrations (by type of borrower, geographic area, collateral and industry) within our loan portfolio (including commercial real estate loans) and large loans to certain borrowers; (17) the overall health of the local and national real estate market; (18) the ability to maintain an adequate level of allowance for credit losses on loans; (19) the concentration of large deposits from certain clients who have balances above current FDIC insurance limits and who may withdraw deposits to diversify their exposure; (20) the availability of future equity and debt issuances and other capital raising opportunities on favorable terms; (21) the ability to successfully manage liquidity risk, which may increase dependence on non-core funding sources such as brokered deposits, and may negatively impact the Company's cost of funds; (22) the level of nonperforming assets on our balance sheet; (23) interruptions involving our information technology and communications systems or those of our third-party servicers; (24) the occurrence of fraudulent activity, breaches or failures of our third-party vendors' information security controls or cybersecurity-related incidents, including as a result of sophisticated attacks using artificial intelligence and similar tools or as a result of insider fraud; (25) the effectiveness of the Company's risk management framework; and (26) the ability of the Company to manage the risks associated with the foregoing as well as anticipated. Readers should note that the forward-looking statements included in this press release are not a guarantee of future events, and that actual events may differ materially from those made in or suggested by the forward-looking statements. Additional information concerning the Company and its business, including additional factors that could materially affect the Company's financial results, is included in the Company's filings with the Securities and Exchange Commission.

Non-GAAP Financial Measures

This presentation includes certain non-GAAP financial measures. While the Company believes these are useful measures for investors, they are not presented in accordance with GAAP. You should not consider non-GAAP measures in isolation or as a substitute for the most directly comparable or other financial measures calculated in accordance with GAAP. Because not all companies use identical calculations, the presentation herein of non-GAAP financial measures may not be comparable to other similarly titled measures of other companies. Tax-equivalent adjustments assume a federal tax rate of 21% and state income tax rate of 9.5%. For a reconciliation of the non-GAAP measures we use to the most closely comparable GAAP measures, see the Appendix to this presentation.

Q2 2026 Highlights

Strong profitability and tangible book value growth

- Net income of $27.8 million, or $0.76 per diluted share; return on average assets (ROAA) of 1.66% and return on average tangible common equity (ROATCE)[1] of 17.69%
- Adjusted net income[1] of $28.5 million, or $0.78 per diluted share; adjusted ROAA[1] of 1.70% and adjusted ROATCE[1] of 18.13%
- Tangible book value per share[1] increased 3.5% from March 31, 2026 and 9.9% from June 30, 2025

Resilient net interest margin supported by low cost deposit base

- Net interest margin expanded 12 basis points to 4.32% and net interest margin (tax-equivalent basis)[1] expanded 13 basis points to 4.38%, compared to Q1 2026
- Cost of funds increased 7 basis points to 1.32% and total cost of deposits increased 3 basis points to 1.20%

Exceptional asset quality

- Loan balances grew 5.6%, on annualized basis, when compared to Q1 2026
- Nonperforming assets represented only 0.15% of total assets at June 30, 2026, compared to 0.21% at March 31, 2026
- Net recoveries were 0.01% of average loans on an annualized basis during Q2 2026, compared to net charge-offs of 0.08% of average loans on an annualized basis during Q1 2026

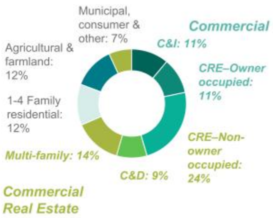
Note: Financial data as of and for the three months ended June 30, 2026 unless otherwise indicated; [1] See "Non-GAAP reconciliations" in the Appendix for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.

Company Snapshot

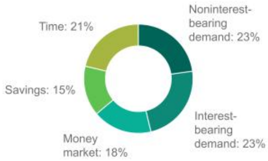
Overview

- ✓ Company incorporated in 1982 from a base of family-owned banks and completed its IPO in October 2019
- ✓ Headquartered in Bloomington, Illinois, with operations throughout Illinois, eastern Iowa, and suburban St. Louis
- ✓ Strong, granular, and low-cost deposit franchise with 1.20%* cost of deposits and 93.5% core deposits[1]
- ✓ Conservative credit culture, with net charge-offs to average loans of 0.07% for the year ended December 31, 2025 and net charge-offs to average loans of 0.03%* for the six months ended June 30, 2026
- ✓ High profitability sustained through economic cycles

Loan Composition



Deposit Composition



Financial Highlights ($mm)

	As of or for the period ended	2023	2024	2025	1H26
Balance Sheet	Total assets	$5,073	$5,033	$5,071	$6,728
	Total loans	3,404	3,466	3,456	4,752
	Total deposits	4,401	4,318	4,359	5,758
	Core deposits (%)[1]	93.8 %	95.3 %	95.4 %	93.5 %
	Loans-to-deposits	77.3 %	80.3 %	79.3 %	82.5 %
	CET1 (%)	12.1 %	13.2 %	14.4 %	12.6 %
	TCE / TA[1]	8.2 %	9.4 %	10.8 %	9.7 %
Key Performance Indicators	Adjusted ROAA[1]	1.59 %	1.50 %	1.58 %	1.66 %*
	Adjusted ROATCE[1]	20.9 %	17.2 %	15.8 %	17.1 %*
	NIM (FTE)[1]	4.15 %	4.01 %	4.17 %	4.32 %*
	Yield on loans	6.04 %	6.36 %	6.34 %	6.33 %*
	Cost of deposits	0.60 %	1.30 %	1.19 %	1.19 %*
	Cost of funds	0.86 %	1.41 %	1.28 %	1.29 %*
	Efficiency ratio (FTE)[1]	55.8 %	53.5 %	52.9 %	61.8 %*
Credit	NCOs / loans	0.01 %	0.05 %	0.07 %	0.03 %*
	ACL / loans	1.18 %	1.21 %	1.21 %	1.27 %
	NPLs / loans	0.23 %	0.22 %	0.22 %	0.19 %
	NPAs / assets	0.17 %	0.16 %	0.17 %	0.15 %

Note: Financial data as of and for the three months ended June 30, 2026 unless otherwise indicated; * Annualized measure; FTE: Fully tax equivalent; [1] Non-GAAP financial measure. See "Non-GAAP Reconciliations" in the Appendix for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.

Earnings Overview

($000)	Prior Quarter 1Q26	Non-GAAP Adj.[1]	Adjusted 1Q26[1]	Current Quarter 2Q26	Non-GAAP Adj.[1]	Adjusted 2Q26[1]
Interest and dividend income	$71,839	$—	$71,839	$88,583	$—	$88,583
Interest expense	15,452	—	15,452	19,527	—	19,527
Net interest income	56,387	—	56,387	69,056	—	69,056
Provision for credit losses	(156)	—	(156)	676	—	676
Net interest income after provision for credit losses	56,543	—	56,543	68,380	—	68,380
Noninterest income	10,944	(140)	10,804	11,841	580	12,421
Noninterest expense	52,437	(15,815)	36,622	42,446	(381)	42,065
Income before income tax expense	15,050	15,675	30,725	37,775	961	38,736
Income tax expense	3,850	4,265	8,115	9,931	270	10,201
Net income	**$11,200**	**$11,410**	**$22,610**	**$27,844**	**$691**	**$28,535**

2Q26 NIM Analysis*

Highlights Relative to Previous Quarter

- Net interest income increased $12.7 million from the first quarter of 2026, primarily due to higher average interest-earning asset balances following the CNB acquisition
- Net interest margin increased 12 basis points to 4.32%
- A provision for credit losses of $0.7 million recognized during the second quarter of 2026 primarily reflects a $3.9 million increase in required reserves from changes in qualitative factors, mostly offset by decreases in specific reserves, changes in economic forecast, and other changes within the portfolio
- Excluding non-GAAP adjustments, noninterest income increased $1.6 million, primarily due to increases in card income, service charges on deposit accounts, and wealth management fees driven by a larger customer base following the CNB merger
- Excluding non-GAAP adjustments, noninterest expense increased $5.4 million, primarily due to higher base costs following the CNB merger

Note: Financial data as of and for the three months ended June 30, 2026 unless otherwise indicated; * Annualized measure; [1] Non-GAAP financial measure. See "Non-GAAP Reconciliations" in the Appendix for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures; [2] Reflects contribution of loan interest income to net interest margin, excluding loan discount accretion, nonaccrual interest recoveries, and loan fees.

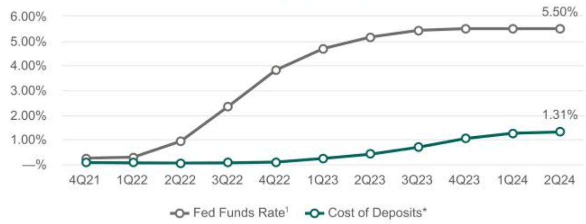
Deposit Overview

Deposit Base Highlights

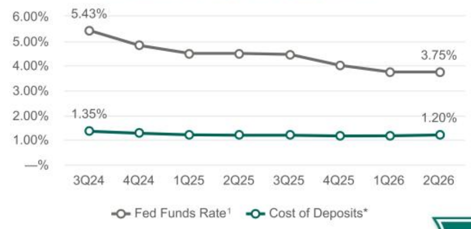
- Highly granular deposit base with balances down during the second quarter 2026 primarily due to seasonal tax payments and lower retail account balances
- Top 100 depositors, by balance, make up 15% of our deposit base, and the top 200 depositors make up 19% as of June 30, 2026
- Excluding reciprocal deposit accounts, account balances consist of 69% retail, 20% business, and 11% public funds as of June 30, 2026
- Uninsured and uncollateralized deposits estimated to be $864 million, or 15% of total deposits, as of June 30, 2026
- 95% of time deposits scheduled to reprice during the next 12 months

	Interest Costs* 2Q26	Spot Interest Rates As of 6/30/26
Interest-bearing demand	0.66 %	0.66 %
Money market	1.94 %	2.05 %
Savings	0.56 %	0.55 %
Time	2.97 %	2.95 %
Total interest-bearing deposits	**1.57 %**	**1.59 %**
Total deposits	**1.20 %**	**1.23 %**

Latest Rising Rate Cycle Deposit Beta (4Q21 to 2Q24): 23.6%



Current Falling Rate Cycle Deposit Beta (3Q24 to 2Q26): 8.9%



Rate Data Source: St. Louis FRED; * Annualized measure; [1] Represents quarterly average of federal funds target rate upper limit

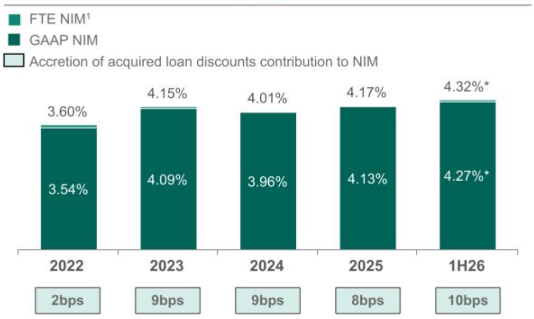
Net Interest Margin

- In April 2026, entered into an $85.0 million 5-year receive 3.51% fixed, pay 1 month term SOFR variable interest rate swap designated as a cash flow hedge
- 32% of the loan portfolio matures or reprices within the next 3 months and 44% of the loan portfolio matures or reprices within the next 12 months
- Loan mix is 52% fixed rate and 48% variable rate, with 81% of variable rate loans having floors

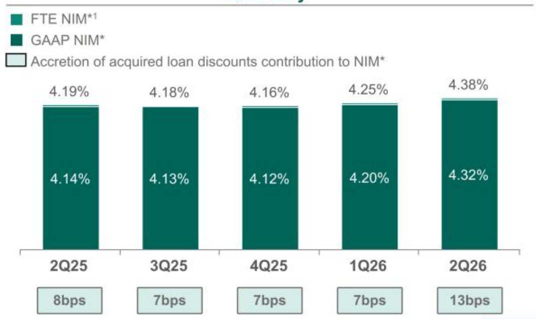
Scheduled Fixed Rate Loan Maturities

($000)	3Q26	4Q26	1Q27	2Q27	2H27
Balance	$141,418	$ 68,470	$123,626	$183,394	$228,974
Weighted Average Interest Rate[2]	4.81 %	4.55 %	4.76 %	5.27 %	5.39 %

Annual



Quarterly

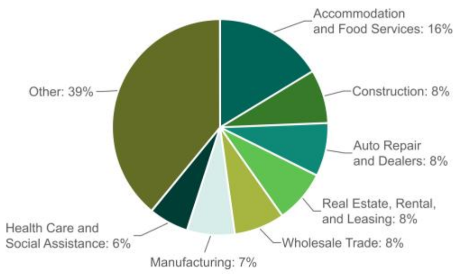


Note: Financial data as of and for the three months ended June 30, 2026 unless otherwise indicated; * Annualized measure; [1] Tax-equivalent basis metric; see "Non-GAAP reconciliations" in the Appendix for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures; [2] Weighted average interest rates does not include impact of purchase accounting adjustment amortization or deferred loan fee amortization.

Loan Portfolio Overview: Commercial and Commercial Real Estate

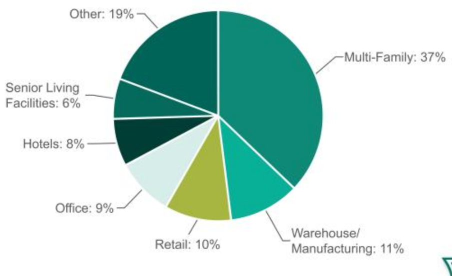
Commercial Loan Portfolio

- $1.03 billion portfolio as of June 30, 2026
  - $525 million in C&I loans primarily for working capital, asset acquisition, and other business purposes
  - $507 million in owner-occupied CRE
- Underwritten primarily based on borrower's cash flow and majority further supported by collateral and personal guarantees; loans based primarily in-market[1]



Commercial Real Estate Portfolio

- $2.22 billion portfolio as of June 30, 2026
  - $1.13 billion in non-owner occupied CRE loans primarily supported by rental cash flow of the underlying properties
  - $430 million in construction and land development loans[2] primarily to developers for properties to sell upon completion or for long-term investment
  - $667 million in multi-family loans secured by 5+ unit apartment buildings
- Office CRE exposure characterized by solid credit metrics as of June 30, 2026 with 1.5% rated substandard, 0.8% past due 30 days or more, and a weighted average LTV of 58%

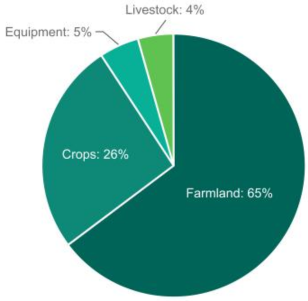


[1] Market area defined as within 60 miles of a branch; [2] Construction and land development loans presented by property type in chart

Loan Portfolio Overview: Selected Portfolios

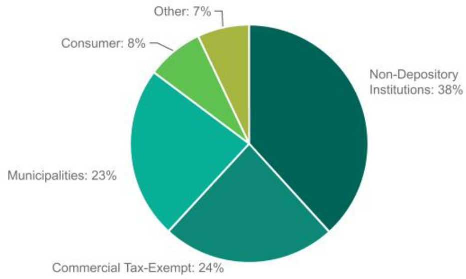
Agriculture and Farmland

- $594 million portfolio as of June 30, 2026
- Borrower operations focus primarily on corn and soybean production
- Federal crop insurance programs mitigate production risks
- No customer accounts for more than 3% of the agriculture portfolio
- 3.2% is rated substandard as of June 30, 2026
- 69% of agricultural borrowers have been with the Company for at least 10 years, and 46% for more than 20 years



Municipal, Consumer and Other

- $321 million portfolio as of June 30, 2026
- Commercial tax-exempt loans which are sponsored by municipal entities for the benefit of a private entity where that private entity is responsible for repayment
  - $41.9 million in senior living facility loans
  - $23.7 million in medical facility loans
- Loans to non-depository institutions primarily secured by assignments of notes and mortgages to third party borrowers to fund real estate projects
- Loans to municipalities are primarily federally tax-exempt



Loan Portfolio Overview: ACL and Asset Quality

2Q26 ACL on Loans Activity ($000)

CECL Methodology and Oversight

- Discounted cash flow method utilized for majority of loan segments, except weighted average remaining maturity method used for consumer loans
- Credit loss drivers determined by regression analysis includes Company and peer loss data and macroeconomic variables, including unemployment and GDP
- ACL / Loans of 1.27% as of June 30, 2026
- ACL Committee provides model governance and oversight

ACL on Unfunded Commitments

- ACL on unfunded lending-related commitments was $6.6 million as of June 30, 2026

Watch List and Nonaccrual Loans ($000)	As of 3/31/26	Other Changes	As of 6/30/26
Pass-Watch	$ 256,005	$ (11,238)	$ 244,767
Special Mention	31,013	(3,277)	27,736
Substandard	82,744	18,308	101,052
Nonaccrual[1]	13,229	(4,146)	9,083

[1] Includes $2.4 million of loans that are wholly or partially guaranteed by the U.S. government as of June 30, 2026.

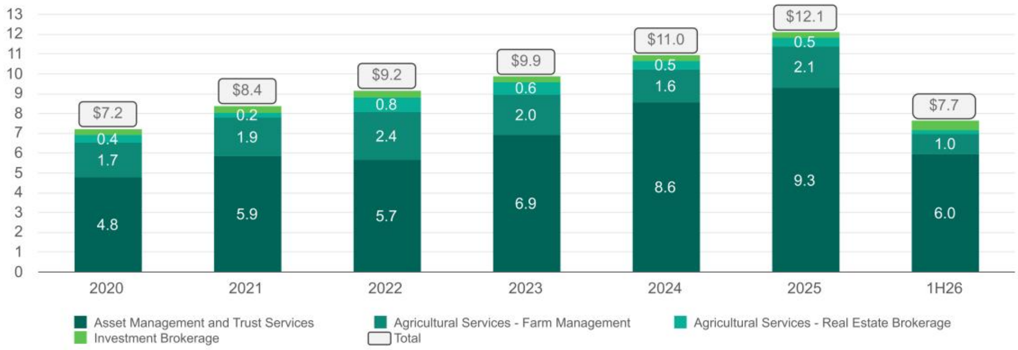
Wealth Management Overview

Comprehensive Wealth Management Services
- Proprietary investment management solutions
- Financial planning
- Trust and estate administration

Agricultural Services
- Farm management services: over 92,000 acres managed as of June 30, 2026
- Real estate brokerage including auction services
- Farmland appraisals

Wealth Management Revenue Trends ($mm)

Over $2.9 billion of assets under management or administration as of June 30, 2026



Securities Portfolio Overview

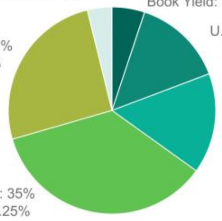
Securities Overview

- Company's debt securities consist primarily of the following types of fixed income instruments:
  - Agency guaranteed MBS: MBS pass-throughs, CMOs, and CMBS
  - Municipal bonds: weighted average NRSRO credit rating of Aa2/AA
  - Treasury, government agency debentures, and SBA-backed full faith and credit debt
  - Corporate bonds: Investment-grade corporate and bank subordinated debt
- Investment strategy focused on maximizing returns and managing the Company's asset sensitivity with high credit quality intermediate duration investments
- Company emphasizes predictable cash flows to limit prepayment risk when rates decline or extension risk when rates rise
- During the quarter, $90.9 million of debt securities were purchased with excess liquidity on hand to maintain portfolio duration

Key Investment Portfolio Metrics

($000)	AFS	HTM	Total
Amortized Cost	$ 1,123,419	$ 443,042	$ 1,566,461
Unrealized Gain/(Loss)	(37,511)	(34,568)	(72,079)
Allowance for Credit Losses	—	—	—
Fair Value	1,085,908	408,474	1,494,382
Book Yield	3.62 %	2.40 %	3.28 %
Effective Duration (Years)	4.21	3.41	3.99

Portfolio Composition



Amortized Cost: $1,566mm
Book Yield: 3.28%

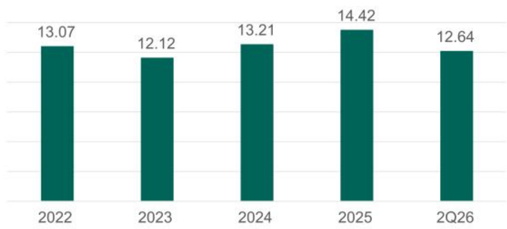
Expected Debt Securities Principal Cash Flows

($000)	3Q26	4Q26	1Q27	2Q27	2H27
Expected Principal Cash Flows[1]	$ 41,743	$ 48,698	$ 59,781	$ 38,758	$ 89,073
Book Yield	3.37 %	2.72 %	2.59 %	3.33 %	2.84 %

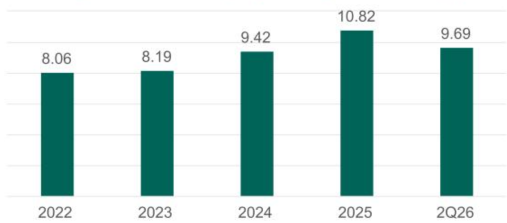
Financial data as of June 30, 2026, unless otherwise indicated; [1] Expected principal cash flows includes contractual maturities, projected calls, and projected mortgage-backed principal payments based on industry recognized prepayment models as of June 30, 2026.

Capital and Liquidity Overview

CET1 Risk-Based Capital Ratio (%)



Tangible Common Equity to Tangible Assets (%)[1]



Capital and Liquidity Highlights

- All capital measures remain well above regulatory requirements
- Decreases in CET1 risk-based capital ratio in 2023 and 2026 were primarily a result of the Town and Country and CNB acquisitions, respectively
- If all unrealized losses on debt securities, regardless of accounting classification, were included in tangible equity, tangible common equity to tangible assets would be 9.35%[1]
- With the loan to deposit ratio at 83%, there is more than sufficient on-balance sheet liquidity that is also supplemented by multiple available liquidity sources

Liquidity Sources ($000)

	As of 6/30/26
Balance of Cash and Cash Equivalents	$132,250
Market Value of Unpledged Securities	928,095
Available FHLB Advance Capacity	1,480,161
Available FRB Discount Window Capacity	112,895
Available Fed Fund Lines of Credit	80,000
Total Estimated Sources of Liquidity	**$2,733,401**

[1] Non-GAAP financial measure. See "Non-GAAP Reconciliations" in the Appendix for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.

Near-Term Outlook

- Loan balances are expected to be flat to down slightly in 3Q26, as loan payoffs deferred from 2Q26 materialize.
- NIM expected to be relatively flat in 3Q26, with assets continuing to reprice higher, offset by less loan accretion, while funding costs expected to remain stable.
- Noninterest income is expected to be between $11.5 million and $13 million per quarter for the remainder of 2026.
- Noninterest expense is expected to be between $41 million and $43 million per quarter for the remainder of 2026.
- Asset quality is expected to remain solid, although asset quality metrics and charge-offs could deteriorate slightly should the economy soften. Additionally, deterioration in the outlook for unemployment and GDP may generate volatility in the ACL calculation.
- Capital levels post-CNB acquisition are building and should continue to support organic growth, accretive mergers and acquisitions should an opportunity arise, and opportunistic buybacks.

Our History – Long track record of organic and acquisitive growth

1920
M.B. Drake starts bank in central IL

1964 - 1982
George Drake purchases El Paso National Bank and assembles group of banks in rural communities in central IL

1982
HBT Financial, Inc. incorporates as a multi-bank holding company owning three banks

1992
Fred Drake named President and CEO of Heartland Bank and Trust Company and leads its entry into Bloomington-Normal

1997
All five banks owned by HBT Financial, Inc. merge into Heartland Bank and Trust Company

1999 - 2008
Entry into several new markets in central IL through de novo branches and acquisitions

2010 - 2015
Wave of FDIC-assisted and strategic acquisitions, including expansion into the Chicago MSA

2018
Acquisition[1] of Lincoln S.B. Corp (State Bank of Lincoln)

2019
Completion of IPO in October

2020
Merger of State Bank of Lincoln into Heartland Bank and Trust Company

2021
Entry into Iowa with NXT Bank acquisition

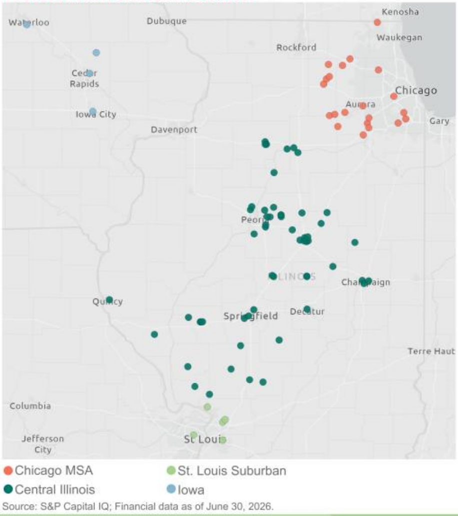
2023
Completed acquisition of Town and Country Financial Corporation; Lance Carter named CEO of HBT Financial and Heartland Bank and Trust Company

2026
Expansion of Illinois footprint and entry into Missouri with CNB Bank Shares, Inc. acquisition

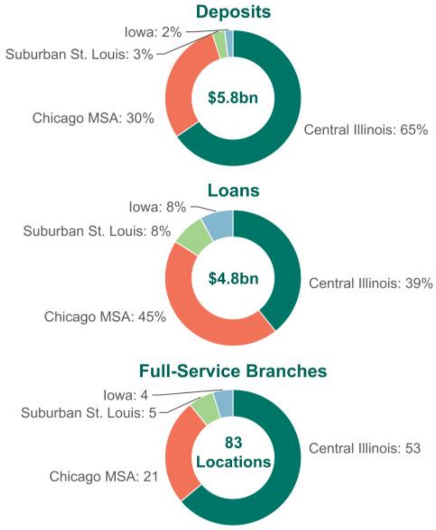
[1] Although the Lincoln S.B. Corp transaction is identified as an acquisition above, the transaction was accounted for as a change of reporting entity due to its common control with the Company

Our Markets

Full-Service Branch Locations



Source: S&P Capital IQ; Financial data as of June 30, 2026.



Business Strategy

Small enough to know you, big enough to serve you

Preserve strong ties to our communities

- Drake family involved in central Illinois banking since 1920
- Management lives and works in our communities
- Community banking and relationship-based approach stems from adherence to our Midwestern values
- Committed to providing products and services to support the unique needs of our customer base
- Vast majority of loans originated to borrowers residing within 60 miles of a branch

Deploy excess deposit funding into loan growth opportunities

- Highly defensible market position (Top 2 deposit share rank in 6 of 7 of our largest central Illinois markets[1]) contributes to our strong core deposit base and funding advantage
- Continued deployment of our excess deposit funding (83% loan-to-deposit ratio as of 2Q26) into attractive loan opportunities in larger, more diversified markets
- Efficient decision-making process provides a competitive advantage over the larger and more bureaucratic money center and super regional financial institutions that compete in our markets

Maintain a prudent approach to credit underwriting

- Robust underwriting standards will remain a hallmark of the Company
- Maintained sound credit quality and minimal originated problem asset levels during the Great Recession
- Diversified loan portfolio primarily within footprint
- Underwriting continues to be a strength as evidenced by NCOs / loans of 0.07% during 2025 and 0.03%* during 1H26; NPLs / loans of 0.22% at 4Q25 and 0.19% at 2Q26

Pursue strategic acquisitions and sustain strong profitability

- Positioned to be the acquirer of choice for many potential partners in and adjacent to our existing markets
- Successful integration of 11 community bank acquisitions[2] since 2007
- Chicago MSA, in particular, has ~60 banking institutions with less than $2bn in assets
- 1.58% adjusted ROAA[3] and 4.17% NIM (FTE)[4] during 2025; 1.66%* adjusted ROAA[3] and 4.32%* NIM (FTE)[4] during 1H26
- Highly profitable through the Great Recession and the COVID-19 pandemic

* Annualized measure; FTE: Fully tax equivalent; [1] Source: S&P Capital IQ, data as of June 30, 2025; [2] Includes merger with Lincoln S.B. Corp in 2018, although the transaction was accounted for as a change of reporting entity due to its common control with Company; [3] Metrics based on adjusted net income, which is a non-GAAP metric; for reconciliation with GAAP metrics, see "Non-GAAP reconciliations" in Appendix; [4] Metrics presented on tax-equivalent basis; for reconciliation with GAAP metric, see "Non-GAAP reconciliations" in Appendix.

Experienced executive management team with deep community ties

Fred L. Drake
Executive Chairman
43 years with Company
46 years in industry

J. Lance Carter
President and
Chief Executive Officer
24 years with Company
32 years in industry

Peter Chapman
Chief Financial Officer
3 years with Company
32 years in industry

Lawrence J. Horvath
Chief Lending Officer
16 years with Company
40 years in industry

Christopher J. Ryan
Chief Retail Officer
Joined HBT in Feb. 2026
23 years in industry

Mark W. Scheirer
Chief Credit Officer
15 years with Company
34 years in industry

Andrea E. Zurkamer
Chief Risk Officer
13 years with Company
26 years in industry

Talented Board of Directors with deep financial services industry experience

Fred L. Drake
Executive Chairman
- Director since 1984
- **43** years with Company
- **46** years in industry

J. Lance Carter
Director
- Director since 2011
- President & CEO of HBT Financial and Heartland Bank
- **24** years with Company
- **32** years in industry

Patrick F. Busch
Director
- Director since 1998
- Vice Chairman of Heartland Bank
- **31** years with Company
- **48** years in industry

James T. Ashworth
Director
- Director since 2026
- Former President & Vice Chairman of CNB Bank Shares, Inc.
- Over **47** years in industry

Roger A. Baker
Director
- Director since 2022
- Former Chairman & President of NXT Bancorporation
- **15** years in industry

Dr. C. Alvin Bowman
Director
- Director since 2019
- Former President of Illinois State University
- **36** years in higher education

Eric E. Burwell
Director
- Director since 2005
- Owner, Burwell Management Company

Allen C. Drake
Director
- Director since 1981
- Retired EVP with **27** years of experience at Company

Linda J. Koch
Director
- Director since 2020
- Former President & CEO of the Illinois Bankers Association
- **36** years in industry

Mike J. Morton
Director
- Director since 2026
- Former Vice Chair, U.S. Commercial Banking at Bank of Montreal
- **39** years in industry

Gerald E. Pfeiffer
Director
- Director since 2019
- Former Partner at CliftonLarsonAllen LLP
- Over **50** years of industry experience

Nancy L. Ruyle
Director
- Director since 2026
- Former Senior Partner at Ruyle & Sims
- Over **40** years of legal experience

Investment Highlights

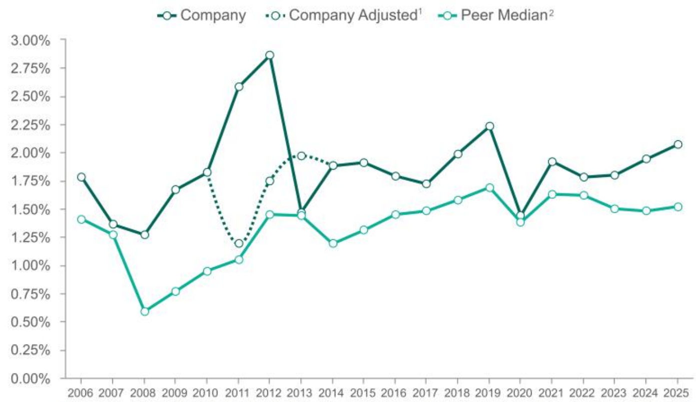
1. **Consistent performance through economic cycles and consistent out-performance of peers drives long-term shareholder value**
2. **Strong, granular, low-cost deposit base provides funding for diversified loan portfolio and loan growth opportunities**
3. **Track record of successfully integrating acquisitions**
4. **Prudent risk management**

(1) Consistent performance through economic cycles. . .

Drivers of Profitability

1. **Strong, granular, low-cost deposits**
2. **Relationship-based business model that has allowed us to cultivate and underwrite attractively priced loans**
3. **A robust credit risk management framework to prudently manage credit quality**
4. **Diversified sources of fee income, including in wealth management**

Pre-Tax Return on Average Assets (%)



Consistent out-performance, even during periods of broad economic stress

Source: S&P Capital IQ as available on July 15, 2026; For 2006 through June 30, 2012, the Company's pre-tax ROAA does not include Lincoln S.B. Corp. and its subsidiaries; [1] Non-GAAP financial measure. See "Non-GAAP Reconciliations" in the Appendix for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures; [2] See "Peer Group Members" in the Appendix for listing of the publicly-traded bank holding companies included in peer group median.

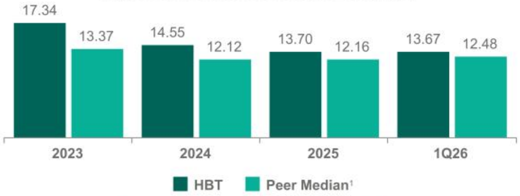
1 . . . and consistent out-performance of peers. . .

Robust Capitalization

CET1 Capital Ratio (%)

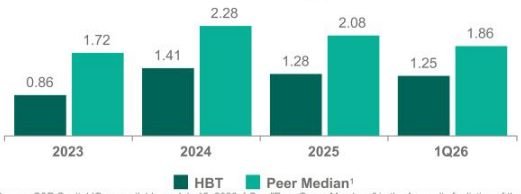
Superior Profitability

Adjusted Return on Average Equity (%)[2]



Exceptional Funding Base

Cost of Funds (%)

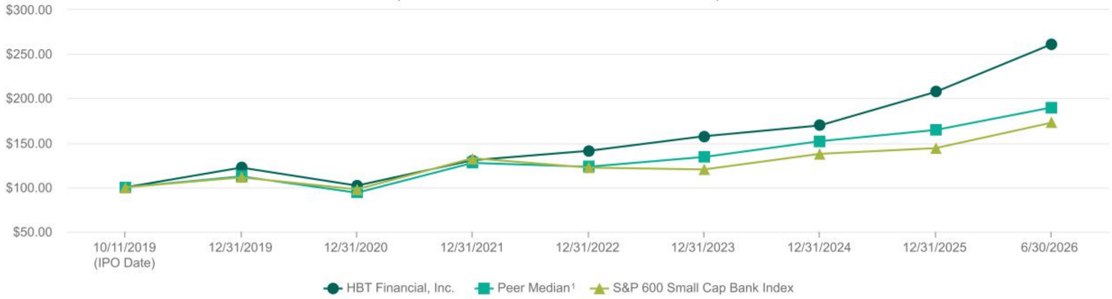


Conservative Credit Underwriting

Nonperforming Assets to Total Assets (%)

Source: S&P Capital IQ as available on July 15, 2026; [1] See "Peer Group Members" in the Appendix for listing of the publicly-traded bank holding companies included in peer group median. [2] Non-GAAP financial measure. See "Non-GAAP Reconciliations" in the Appendix for reconciliation of non-GAAP financial measures to their most closely comparable GAAP financial measures.

1 . . . drives long-term shareholder value



Industry Recognition

- Ranked 1st out of 200 in the Forbes 2026 America's Best Banks ranking (based on 2025 results)
- Ranked 6th out of community banks with total assets of $5bn to $50bn and 11th out of 300 publicly traded banks overall in Bank Director's The Best U.S. Banks 2026 edition
- Ranked 6th out of 191 exchange-traded community banks with total assets between $500mn and $10bn (excluding mutual holding companies) in the 2025 Raymond James Community Bankers Cup
- Ranked 32nd out of 223 community banks with total assets of $3bn to $10bn in S&P Global Market Intelligence's Top 50 Best Performing US Community Banks (based on 2025 results)

Cumulative Total Return (%)

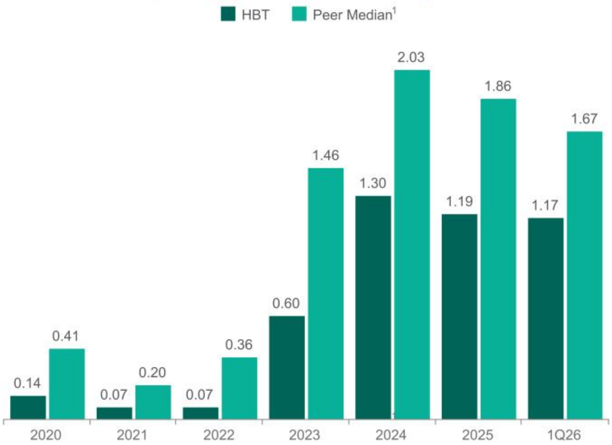
(Includes reinvestment of dividends)

	YTD	TTM	3 Years	5 Years
HBT	25.8 %	31.2 %	92.9 %	118.7 %
Peer Median[1]	15.3 %	22.2 %	93.8 %	69.8 %
S&P 600 Small Cap Bank Index	19.9 %	29.4 %	91.3 %	40.5 %

Source: S&P Capital IQ as available on July 15, 2026; [1] See "Peer Group Members" in the Appendix for listing of the publicly-traded bank holding companies included in peer group median.

② Strong, granular, low-cost deposit base provides funding for . . .

Cost of Deposits (%) Remains Consistently Below Peers



Deposit Base Characteristics[2]

As of 6/30/26	Number of Accounts (000)	Average Account Balance ($000)	Weighted Average Age (Years)
Noninterest-bearing	93	$13	14.7
Interest-bearing demand	58	20	21.4
Money market	7	138	10.7
Savings	55	15	17.1
Time	24	50	2.1
Total deposits	**237**	**$23**	**13.1**

- Deposit beta consistently below peers, in both rising rate and falling rate environments
- Core deposits to total deposits[3] of 93.5% as of June 30, 2026, with no reliance on brokered deposits
- Short duration time deposits have a weighted average remaining maturity of 6.2 months and a weighted average rate of 2.95% as of June 30, 2026

Source: S&P Capital IQ as available on July 15, 2026; * Annualized measure; [1] See "Peer Group Members" in the Appendix for listing of the publicly-traded bank holding companies included in peer group median; [2] Excludes overdrawn deposit accounts, reciprocal deposit accounts, and internal HBT accounts.

2 . . . diversified loan portfolio and loan growth opportunities

Loan Growth Opportunities

Chicago MSA

- Entered market in 2011 with acquisition of Western Springs National Bank
- Scale and diversity of Chicago MSA provides continued growth opportunities, both in lending and deposits
- Chicago MSA loans grew 51% over the last 12 months, driven primarily by the CNB acquisition

Central Illinois

- Deep-rooted market presence expanded through several acquisitions since 2007
- Central Illinois markets have been resilient during previous economic downturns
- Town and Country and CNB mergers have provided very strong market share in a number of new markets and opportunities to expand customer relationships with HBT's greater ability to meet larger borrowing needs

St. Louis Suburban Market

- Expanded presence in the St. Louis suburban market with the CNB acquisition
- Increased branch density and larger lending team provides opportunity for growth
- St. Louis suburban market represents 8% of total loans as of June 30, 2026

Iowa

- Entered market in 2021 with acquisition of NXT Bancorporation, Inc.
- Continued opportunity to accelerate loan growth in Iowa thanks to HBT's larger lending limit and ability to add to talented banking team
- Iowa region loans grew 10% over the last 12 months

Diversified Loan Portfolio

	June 30, 2026	
	Balance ($000)	Percent
Commercial and industrial	$ 525,190	11.1 %
Commercial real estate - owner occupied	507,163	10.7 %
Commercial real estate - non-owner occupied	1,128,594	23.7 %
Construction and land development	429,793	9.0 %
Multi-family	666,586	14.0 %
One-to-four family residential	579,612	12.2 %
Agricultural and farmland	593,984	12.5 %
Municipal, consumer, and other	321,496	6.8 %
Total loans	**$ 4,752,418**	**100.0 %**

3 Track record of successfully integrating acquisitions

2007
BankPlus
Morton, IL
$231mm deposits

2010
Bank of Illinois
Normal, IL
FDIC-assisted $176mm deposits

2011
Western Springs National Bank
Western Springs, IL
FDIC-assisted
$184mm deposits

Bank of Shorewood
Shorewood, IL
FDIC-assisted
$105mm deposits

2012
Farmer City State Bank
Farmer City, IL
$70mm deposits

Citizens First National Bank
Princeton, IL
FDIC-assisted
$808mm deposits

2015
National Bancorp, Inc. (American Midwest Bank)
Schaumburg, IL
$447mm deposits

2018
Lincoln S.B. Corp (State Bank of Lincoln)[1]
Lincoln, IL
$357mm deposits

2021
NXT Bancorporation, Inc. (NXT Bank)
Central City, IA
$182mm deposits

2023
Town and Country Financial Corporation (Town and Country Bank)
Springfield, IL
$720mm deposits

2026
CNB Bank Shares, Inc. (CNB Bank & Trust, N.A.)
Carlinville, IL
$1.5bn deposits

[1] Although the Lincoln Acquisition is identified as an acquisition in the above table, the transaction was accounted for as a change of reporting entity due to its common control with Company.

4 Prudent risk management

Comprehensive Enterprise Risk Management

Strategy and Risk Management

- Majority of directors are independent, with varied expertise and backgrounds
- Board of directors has an established Audit Committee, Compensation Committee, Nominating and Corporate Governance Committee, and Enterprise Risk Management (ERM) Committee
- ERM program embodies the “three lines of defense” model and promotes business line risk ownership
- Independent and robust internal audit structure, reporting directly to our Audit Committee
- Strong compliance culture and compliance management system
- Code of Ethics and other governance documents are available at ir.hbtfinancial.com

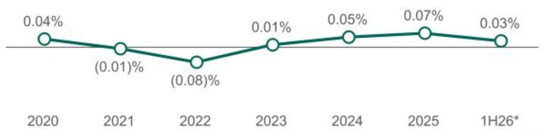
Data Security & Privacy

- Robust data security program, and under our privacy policy, we do not sell or share customer information with non-affiliated entities
- Formal company-wide business continuity plan covering all departments, as well as a cybersecurity program that includes internal and outsourced, independent testing of our systems and employees

Disciplined Credit Risk Management

- Risk management culture instilled by management
- Well-diversified loan portfolio across commercial, regulatory CRE, and residential
- Primarily originated across in-footprint borrowers
- Centralized credit underwriting group that evaluates the vast majority of exposures over $750,000 to ensure uniform application of policies and procedures
- Conservative credit culture, strong underwriting criteria, and regular loan portfolio monitoring
- Between a robust internal review process and annual third-party reviews, more than 45% of loan commitments are reviewed on a rolling 24 month basis

Historical Net Charge-Offs (%)
NCOs / Loans %



* Annualized Measure.

Appendix

Non-GAAP Reconciliations

Adjusted Net Income and Adjusted ROAA

($000)	2023	2024	2025	1H26	1Q26	2Q26
Net income	$ 65,842	$ 71,780	$ 77,008	$ 39,044	$ 11,200	$ 27,844
Adjustments:						
Acquisition expenses[1]	(13,691)	—	(999)	(15,923)	(15,666)	(257)
Net earnings (losses) on closed or sold operations	—	—	—	51	4	47
Loss on extinguishment of debt	—	—	(391)	—	—	—
Gains (losses) on closed branch premises	75	(635)	2	(210)	(210)	—
Realized losses on sale of securities	(1,820)	(3,697)	(200)	—	—	—
Mortgage servicing rights fair value adjustment	(1,615)	(174)	(1,883)	(554)	197	(751)
Total adjustments	(17,051)	(4,506)	(3,471)	(16,636)	(15,675)	(961)
Tax effect of adjustments[2]	4,711	1,284	832	4,535	4,265	270
Total adjustments after tax effect	(12,340)	(3,222)	(2,639)	(12,101)	(11,410)	(691)
Adjusted net income	**$ 78,182**	**$ 75,002**	**$ 79,647**	**$ 51,145**	**$ 22,610**	**$ 28,535**
Average assets	$ 4,927,904	$ 5,008,083	$ 5,048,549	$ 6,225,370	$ 5,713,444	$ 6,733,916
Return on average assets	1.34 %	1.43 %	1.53 %	1.26 %*	0.80 %*	1.66 %*
Adjusted return on average assets	**1.59 %**	**1.50 %**	**1.58 %**	**1.66 %***	**1.60 %***	**1.70 %***

* Annualized measure; [1] Includes recognition of an allowance for credit losses on non-PCD loans of $5.2 million and an allowance for credit losses on unfunded commitments of $0.7 million subsequent to the Town and Country merger during the first quarter of 2023; [2] Assumes a federal income tax rate of 21% and a state income tax rate of 9.5%, and excludes non-deductible acquisition expenses.

Non-GAAP Reconciliations

Adjusted Earnings Per Share

($000)		2Q26
Numerator:		
Net income	$	27,844
Adjusted net income	$	28,535
Denominator:		
Weighted average common shares outstanding		36,373,749
Dilutive effect of outstanding restricted stock units		92,939
Weighted average common shares outstanding, including all dilutive potential shares		**36,466,688**
Earnings per share - basic	$	0.77
Earnings per share - diluted		0.76
Adjusted earnings per share - basic	$	0.78
Adjusted earnings per share - diluted		0.78

Non-GAAP Reconciliations (cont'd)

ROATCE, Adjusted ROAE, and Adjusted ROATCE

($000)	2023	2024	2025	1H26	1Q26	2Q26
Total stockholders' equity	$ 450,928	$ 515,368	$ 581,449	$ 714,647	$ 670,567	$ 758,243
Less: goodwill	(57,266)	(59,820)	(59,820)	(75,775)	(67,977)	(83,487)
Less: intangible assets	(20,272)	(19,247)	(16,437)	(34,544)	(25,382)	(43,604)
Average tangible common equity	**$ 373,390**	**$ 436,301**	**$ 505,192**	**$ 604,328**	**$ 577,208**	**$ 631,152**
Net income	$ 65,842	$ 71,780	$ 77,008	$ 39,044	$ 11,200	$ 27,844
Adjusted net income	78,182	75,002	79,647	51,145	22,610	28,535
Return on average stockholders' equity	14.60 %	13.93 %	13.24 %	11.02 %*	6.77 %*	14.73 %*
Return on average tangible common equity	17.63 %	16.45 %	15.24 %	13.03 %*	7.87 %*	17.69 %*
Adjusted return on average stockholders' equity	17.34 %	14.55 %	13.70 %	14.43 %*	13.67 %*	15.09 %*
Adjusted return on average tangible common equity	20.94 %	17.19 %	15.77 %	17.07 %*	15.89 %*	18.13 %*

* Annualized measure.

Non-GAAP Reconciliations (cont'd)

Net Interest Income (tax-equivalent basis) and Net Interest Margin (tax-equivalent basis)

($000)	2022	2023	2024	2025	1H26
Net interest income	$ 145,874	$ 191,072	$ 188,850	$ 198,895	$ 125,443
Tax-equivalent adjustment[1]	2,499	2,758	2,242	2,203	1,500
Net interest income (tax-equivalent basis)[1]	**$ 148,373**	**$ 193,830**	**$ 191,092**	**$ 201,098**	**$ 126,943**
Average interest-earnings assets	$ 4,118,124	$ 4,675,025	$ 4,769,671	$ 4,819,667	$ 5,927,429
Net interest margin	3.54 %	4.09 %	3.96 %	4.13 %	4.27 %
Tax-equivalent adjustment[1]	0.06 %	0.06 %	0.05 %	0.04 %	0.05 %
Net interest margin (tax-equivalent basis)[1]	**3.60 %**	**4.15 %**	**4.01 %**	**4.17 %**	**4.32 %**

Net Interest Income (tax-equivalent basis) and Net Interest Margin (tax-equivalent basis)

($000)	2Q25	3Q25	4Q25	1Q26	2Q26
Net interest income	$ 49,658	$ 49,986	$ 50,543	$ 56,387	$ 69,056
Tax-equivalent adjustment[1]	548	552	558	649	851
Net interest income (tax-equivalent basis)[1]	**$ 50,206**	**$ 50,538**	**$ 51,101**	**$ 57,036**	**$ 69,907**
Average interest-earnings assets	$ 4,808,213	$ 4,800,519	$ 4,871,320	$ 5,444,413	$ 6,405,136
Net interest margin	4.14 %*	4.13 %*	4.12 %*	4.20 %*	4.32 %*
Tax-equivalent adjustment[1]	0.05 %*	0.05 %*	0.04 %*	0.05 %*	0.06 %*
Net interest margin (tax-equivalent basis)[1]	**4.19 %***	**4.18 %***	**4.16 %***	**4.25 %***	**4.38 %***

* Annualized measure; [1] Assumes a federal income tax rate of 21% and a state income tax rate of 9.5%.

Non-GAAP Reconciliations (cont'd)

Efficiency Ratio (tax-equivalent basis)

($000)	2023	2024	2025	1H26
Total noninterest expense	$ 130,964	$ 124,007	$ 129,418	$ 94,883
Less: amortization of intangible assets	(2,670)	(2,839)	(2,726)	(2,342)
Noninterest expense excluding amortization of intangible assets	**$ 128,294**	**$ 121,168**	**$ 126,692**	**$ 92,541**
Net interest income	$ 191,072	$ 188,850	$ 198,895	$ 125,443
Total noninterest income	36,046	35,571	38,190	22,785
Operating revenue	**227,118**	**224,421**	**237,085**	**148,228**
Tax-equivalent adjustment[1]	2,758	2,242	2,203	1,500
Operating revenue (tax-equivalent basis)[1]	**$ 229,876**	**$ 226,663**	**$ 239,288**	**$ 149,728**
Efficiency ratio	56.49 %	53.99 %	53.44 %	62.43 %
Efficiency ratio (tax-equivalent basis)[1]	55.81 %	53.46 %	52.95 %	61.81 %

[1] Assumes a federal income tax rate of 21% and a state income tax rate of 9.5%.

Non-GAAP Reconciliations (cont'd)

Tangible Common Equity to Tangible Assets

($000)	2022	2023	2024	2025	2Q26
Tangible common equity					
Total equity	$ 373,632	$ 489,496	$ 544,605	$ 615,498	$ 764,733
Less: goodwill	(29,322)	(59,820)	(59,820)	(59,820)	(81,949)
Less: intangible assets	(1,070)	(20,682)	(17,843)	(15,117)	(42,858)
Tangible common equity	**$ 343,240**	**$ 408,994**	**$ 466,942**	**$ 540,561**	**$ 639,926**
Unrealized loss on HTM securities					(34,568)
Tax Effect					9,679
Tangible common equity - HTM adjusted					**$ 615,037**
Tangible assets					
Total assets	$ 4,286,734	$ 5,073,170	$ 5,032,902	$ 5,071,390	$ 6,727,646
Less: goodwill	(29,322)	(59,820)	(59,820)	(59,820)	(81,949)
Less: intangible assets	(1,070)	(20,682)	(17,843)	(15,117)	(42,858)
Tangible assets	**$ 4,256,342**	**$ 4,992,668**	**$ 4,955,239**	**$ 4,996,453**	**$ 6,602,839**
Unrealized loss on HTM securities					(34,568)
Tax Effect					9,679
Tangible assets - HTM adjusted					**$ 6,577,950**
Total stockholders' equity to total assets	8.72 %	9.65 %	10.82 %	12.14 %	11.37 %
Tangible common equity to tangible assets	8.06 %	8.19 %	9.42 %	10.82 %	9.69 %
Tangible common equity to tangible assets - HTM adjusted					9.35 %

Non-GAAP Reconciliations (cont'd)

Tangible Book Value Per Share

($000)		2Q25		1Q26		2Q26
Tangible common equity						
Total equity	$	580,897	$	747,405	$	764,733
Less: goodwill		(59,820)		(83,504)		(81,949)
Less: intangible assets		(16,454)		(44,962)		(42,858)
Tangible common equity	**$**	**504,623**	**$**	**618,939**	**$**	**639,926**
Shares outstanding		31,495,434		36,381,078		36,365,612
Book value per share	$	18.44	$	20.54	$	21.03
Tangible book value per share	$	16.02	$	17.01	$	17.60

Non-GAAP Reconciliations (cont'd)

Core Deposits

($000)	2023	2024	2025	2Q26
Total deposits	$ 4,401,437	$ 4,318,254	$ 4,359,263	$ 5,757,986
Less: time deposits of $250,000 or more	(130,183)	(202,196)	(201,365)	(376,569)
Less: brokered deposits	(144,880)	—	—	—
Core deposits	**$ 4,126,374**	**$ 4,116,058**	**$ 4,157,898**	**$ 5,381,417**
Core deposits to total deposits	93.75 %	95.32 %	95.38 %	93.46 %

Non-GAAP Reconciliations (cont'd)

Adjusted Pre-Tax ROAA (2011 to 2013)

($000)	2011	2012	2013
Income before income tax expense	$ 47,301	$ 71,384	$ 46,134
Adjustments:			
Bargain purchase gain	25,417	11,361	—
Realized gains (losses) on sale of securities	—	9,683	(9,143)
Net positive adjustments on FDIC indemnification asset and true-up liability	—	6,687	—
Net loss related to the sale of branches	—	—	(6,860)
Total adjustments	25,417	27,731	(16,003)
Adjusted income before income tax expense	**$ 21,884**	**$ 43,653**	**$ 62,137**
Average assets	$ 1,831,704	$ 2,494,242	$ 3,148,005
Pre-tax return on average assets	2.58 %	2.86 %	1.47 %
Adjusted pre-tax return on average assets	**1.19 %**	**1.75 %**	**1.97 %**

Peer Group Members

Ticker Symbol	Company Name
BFC	Bank First Corporation
BY	Byline Bancorp, Inc.
COFS	ChoiceOne Financial Services, Inc.
CIVB	Civista Bancshares, Inc.
EQBK	Equity Bancshares, Inc.
FMNB	Farmers National Banc Corp.
THFF	First Financial Corporation
FMBH	First Mid Bancshares, Inc.
GABC	German American Bancorp, Inc.
GSBC	Great Southern Bancorp, Inc.
HBNC	Horizon Bancorp, Inc.
IBCP	Independent Bank Corporation
LKFN	Lakeland Financial Corporation
MBWM	Mercantile Bank Corporation
MSBI	Midland States Bancorp, Inc.
OSBC	Old Second Bancorp, Inc.
PEBO	Peoples Bancorp Inc.
QCRH	QCR Holdings, Inc.
SMBC	Southern Missouri Bancorp, Inc.
SYBT	Stock Yards Bancorp, Inc.

HBT® Financial